

Anne Arundel County Action Plan

Fiscal Year 2016



**ANNE ARUNDEL COUNTY
ANNUAL ACTION PLAN**

LOCAL FISCAL YEAR 2016

COUNTY EXECUTIVE

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June 2015

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AP-15 Expected Resources

Introduction

During the five year period covered by the *Anne Arundel County Consolidated Plan: FY2016-FY 2020*, approximately \$141,098,258 in federal and County resources is estimated to be allocated to housing and community development activities in Anne Arundel County. These funds, estimated and outlined in detail herein, are a combination of entitlement grants, program income, required local match dollars, Continuum of Care award funds, Housing Choice Voucher funds, and Housing Counseling Grant funds. Additionally, the County is planning for two Low Income Housing Tax Credit (LIHTC) affordable rental projects to be completed in the next five years. ACDS administers the majority of these federal funds on behalf of the County and works closely with other County agencies, State agencies and nonprofit providers. On behalf of the County, the Housing Commission administers the Housing Choice Voucher Program. Anne Arundel County works diligently toward leveraging all of its federal dollars with other sources of funds. The County regularly works with local elected officials, legislators at the State and federal levels, the State's housing finance agency, and private developers to leverage funding with non-federal and non-entitlement sources for housing and community development projects within the County.

Anticipated Resources

Table 1 – Expected Resources – Priority Table

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	1,795,680	250,000	0	2,045,680	7,364,448	Community Development Block Grant (CDBG) funds is a flexible program that provides communities the resources to address housing and community development needs.
HOME	public - federal	Acquisition Homebuyer Assistance Homeowner Rehab Multifamily Rental New Construction Multifamily Rental Rehab New Construction for Ownership T BRA	542,552	440,000	0	982,552	3,537,187	Home Investment Partnerships Program (HOME) provides communities with the resources to fund a wide range of activities including building, buying, and/or rehabilitating affordable housing for rent or homeownership or providing direct rental assistance to low-income people.
ESG	public - federal	Conversion and Rehab for Transitional Housing Financial Assistance Overnight Shelter Rapid Re-housing (rental assistance) Rental Assistance Services Transitional Housing	158,455	0	0	158,455	570,438	Emergency Solution Grant (ESG) funds provide communities with flexible funds to address the needs of the homeless.
Competitive McKinney-Vento Homeless Assistance Act	public - federal	Rental Assistance Services T BRA Transitional Housing	2,451,633	0	0	2,451,633	8,825,879	Competitive McKinney-Vento Homeless Assistance Act funds are applied for annually the Anne Arundel and Annapolis Coalition to End Homelessness. Funds are used to provide permanent supportive housing, case management, and transitional housing to homeless families and individuals.
LIHTC	public - federal	Acquisition Multifamily Rental New Construction Multifamily Rental Rehab	0	0	0	0	2,000,000	Low Income Housing Tax Credits will be used to develop affordable rental housing.
Public Housing Capital Fund	public - federal	Other	1,084,181	0	0	1,084,181	3,903,052	Funds used to maintain the Housing Commission of Anne Arundel County's public housing communities.
Other	public - federal	Housing T BRA	18,119,192	0	0	18,119,192	65,229,091	The Housing Commission of Anne Arundel County administers the Housing Choice Voucher program which provides tenant based rental assistance.
Other	public - federal	Services T BRA	467,711	0	0	467,711	1,683,760	HOPWA funds are used for tenant based rental assistance for persons with AIDS.
Other	public - local	Acquisition Homebuyer Assistance Multifamily Rental New Construction T BRA	270,000	0	0	270,000	1,080,000	County Funds are provided to meet the required HOME match.
Other	public - local	Homebuyer Assistance	665,000	0	0	665,000	2,660,000	County funds are provided for homeownership counseling, financial literacy, and foreclosure prevention counseling programs.

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied.

The County gives priority to projects where there is owner equity or a commitment of private or other public financing. For example, the County will allocate HOME Investment Partnerships Program (HOME) and local match funds for the Rental Housing Production Program. These funds will support the acquisition and rehabilitation or new construction of affordable multi-family housing. Typically, these projects cost millions of dollars and leverage equity raised from federal LIHTC, State funds and private dollars.

The County also applies for State funds whenever the opportunity arises. For example, Community Legacy funds have been awarded to ACDS to acquire and rehabilitate units in Brooklyn Park area. These funds have been leveraged with State Neighborhood Conservation Initiative (NCI) funds, as well as Community Development Block Grant Program (CDBG) funds and State Lead-Based Paint Hazard Reduction Grant and Special Loans Program funds.

ACDS offers a HOME and/or CDBG funded program which provides mortgage assistance to income eligible first time homebuyers. This program leverages both State and private funds. Homebuyers utilizing these funds often receive below market rate mortgage financing from the State and the State's Down Payment and Settlement Expense Loan Program (DSELP).

ACDS also administers the County's Homeownership Counseling and Foreclosure Prevention Counseling Program. The County funds provided for these programs are leveraged with State and federal dollars. ACDS has been awarded competitive federal Homeownership Counseling Program, State Foreclosure Prevention funds and the National Foreclosure Mitigation Counseling Program through the State of Maryland.

In the past, ACDS has been successful in obtaining private dollars. ACDS has received funds from the Carol M. Jacobsohn Foundation to assist female heads of households achieve homeownership. ACDS has also been awarded \$100,000 from PNC Foundation to further assist homeowners.

The County's Property Rehabilitation Program leverages State funds through the Maryland Special Loans Program, the Maryland Community Legacy Program and the Maryland Affordable Housing Trust. In addition, homeowners in certain neighborhoods can obtain up to \$25,000 in State Lead-Based Paint Program funds to eliminate lead-based paint hazards from their homes.

The County also ensures all of the federally required match funds are being provided. The HOME program requires every one dollar in federal funds expended be matched by the County

with at least \$.25 in local funds. The County will meet this obligation through the allocation of general funds and the waiver of various development fees. The Emergency Solutions Grant Program (ESG) also requires a local match. The County will ensure this requirement is met by requiring subrecipients of ESG funds to meet the match requirement on an annual basis.

The County gives priority to projects where there is owner equity or a commitment of private or other public financing. For example, the County will allocate HOME Investment Partnerships Program (HOME) and local match funds for the Rental Housing Production Program. These funds will support the acquisition and rehabilitation or new construction of affordable multi-family housing. Typically, these projects cost millions of dollars and leverage equity raised from federal LIHTC, State funds and private dollars.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan.

One of the best ways to reduce the cost of new housing is to reduce the cost of land, as land is one of the largest and most critical cost factors in housing construction. As land prices rise, those costs are passed on to purchasers in the form of higher housing prices. The County and the Board of Education both own surplus land, which provides an opportunity for a creative approach using underutilized government owned property for the construction of new housing. When the County surplus residentially zoned property and makes it available for new home construction, it provides an opportunity to greatly reduce the cost of building a home and makes that home available at a much lower cost to first time homebuyers. This program has been very successful in the past, and the County will continue to seek opportunities to provide low or no cost land for new affordable housing construction.

Discussion

Anne Arundel County works diligently toward leveraging all of its federal dollars with other sources of funds. The County regularly works with local elected officials, legislators at the State and federal levels, the State's housing finance agency, and private developers to leverage funding with non-federal and non-entitlement sources for housing and community development projects, programs and activities within the County. Subrecipients of federal CDBG public service funds and Continuum of Care (CoC) program fund use private foundations, United Way, and private fundraising, as well as volunteers and in-kind services to fully fund their programs.

AP-20 Annual Goals and Objectives

Goals Summary Information

Table 2 – Goals Summary

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Increase Homeownership Opportunities	2016	2020	Affordable Housing		Affordable Housing - Owner	HOME: \$200,000 County Funds: \$210,000 County HOME Match: \$50,000	Public service activities other than Low/Moderate Income Housing Benefit: 400 Persons Assisted Direct Financial Assistance to Homebuyers: 12 Households Assisted
2	Improve the Quality of Existing Affordable Homeowner Housing	2015	2019	Affordable Housing	Priority Revitalization Communities	Affordable Housing - Owner	CDBG: \$900,000	Homeowner Housing Rehabilitated: 25 Household Housing Unit
3	Prevent Foreclosure	2015	2019	Affordable Housing			County Funds: \$140,000	Public service activities other than Low/Moderate Income Housing Benefit: 100 Persons Assisted
4	Increase the Supply of Affordable Rental Units	2015	2019	Affordable Housing	Opportunity Areas	Affordable Housing - Rental Development	HOME: \$554,914 County HOME Match: \$39,729	Rental units constructed: 50 Household Housing Unit
5	Improve the Quality of Existing Affordable Rental Units	2015	2019	Affordable Housing	Priority Revitalization Communities	Affordable Housing - Rental Development	CDBG: \$359,944 County Funds: \$120,925	Rental units rehabilitated: 4 Household Housing Unit
6	Provide Support Services to Cost Burdened Renters	2015	2019	Affordable Housing		Affordable Housing - Rental	County Funds: \$20,000	Other: 1 Other
7	Improve the Quality of Existing Public Housing Units	2015	2019	Public Housing		Public Housing	Public Housing Capital Fund: \$1,084,181	Rental units rehabilitated: 50 Household Housing Unit Other: 1 Other
8	Increase Supportive Services	2015	2019	Public Housing		Public Housing	CDBG: \$92,000	Public service activities for Low/Moderate Income Housing Benefit: 135 Households Assisted
9	Increase Supply of Special Needs Housing	2015	2019	Non-Homeless Special Needs		Special Needs - Housing	HOME: \$81,383 County HOME Match: \$20,346	Rental units constructed: 1 Household Housing Unit

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Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
10	Maintain and Expand Rental Subsidies for Special Needs	2016	2020	Non-Homeless Special Needs		Special Needs - Housing	HOPWA funds via Baltimore City: \$448,021	Tenant-based rental assistance / Rapid Rehousing: 45 Households Assisted
11	Promote Special Needs Housing Options	2016	2020	Non-Homeless Special Needs		Special Needs - Housing	CDBG: \$105,000	Public service activities for Low/Moderate Income Housing Benefit: 105 Households Assisted Homeowner Housing Rehabilitated: 4 Household Housing Units
12	Prevent Homelessness	2016	2020	Homeless		Homelessness - Prevention	CDBG: \$50,000	Homelessness Prevention: 120 Persons Assisted
13	End Chronic Homelessness	2016	2020	Homeless		Homeless - Housing	CDBG: \$15,000 Competitive McKinney-Vento Homeless Assistance Act: \$1,879,663 HOME: \$48,000 County HOME Match: \$12,000 County Funds: \$52,500	Public service activities for Low/Moderate Income Housing Benefit: 30 Households Assisted Tenant-based rental assistance / Rapid Rehousing: 100 Households Assisted
14	Increase and Sustain Permanent Supportive Housing Opportunities	2016	2020	Homeless		Homeless - Housing	ESG: \$61,571	Tenant-based rental assistance / Rapid Rehousing: 10 Households Assisted
15	Maintain and Expand Interim Housing Options	2016	2020	Homeless		Homeless - Shelter and Services	ESG: \$85,000 Competitive McKinney-Vento Homeless Assistance Act: \$492,232	Homeless Person Overnight Shelter: 600 Persons Assisted
16	Provide a Continuum of Comprehensive Services	2016	2020	Homeless		Homeless - Shelter and Services	CDBG: \$40,000	Public service activities other than Low/Moderate Income Housing Benefit: 200 Persons Assisted
17	Increase Supportive Services	2016	2020	Non-Housing Community Development	Priority Revitalization Communities	Non-Housing Community Development - Public Service	CDBG: \$25,000	Public service activities other than Low/Moderate Income Housing Benefit: 35 Persons Assisted

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Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
18	Implement Regional & Local Fair Housing Plans	2015	2019	Fair Housing			County Funds: \$16,000	Other: 1 Other
19	Increase Economic Development Opportunities	2016	2020	Non-Housing Community Development		Economic Opportunities	CDBG: \$49,600	Public service activities other than Low/Moderate Income Housing Benefit: 88 Persons Assisted
20	Administration	2015	2019	Administration of Federal Funds			CDBG: \$409,136 HOME: \$98,255 ESG: \$11,884 Competitive McKinney-Vento Homeless Assistance Act: \$79,738 County Funds: \$226,500 County HOME Match: \$27,000 HOPWA funds via Baltimore City: \$19,690	Other: 1 Other

Goal Descriptions

Table 3 – Goals Descriptions

1	Goal Name	Increase Homeownership Opportunities
	Goal Description	Prepare potential homebuyers for the financial responsibilities of purchasing a home, providing intensive individual budget and credit counseling, and group seminars on the home buying process. Increase housing affordability for low to moderate income first time homebuyers through mortgage write-down, closing cost and down payment assistance. Market homeownership opportunities in Priority Revitalization Communities. Planned activities may include homeownership counseling and mortgage assistance, as well as targeted market incentives in Priority Revitalization Communities. Programs will be affirmatively marketed to the County's protected classes through active outreach.
2	Goal Name	Improve the Quality of Existing Affordable Homeowner Housing
	Goal Description	Improve the supply of existing housing units by providing low interest financial resources to low and moderate income County homeowners to make energy efficiency improvements, eliminate substandard housing conditions, and reduce maintenance costs, thereby allowing them to remain in their homes while improving the overall quality of the community and its housing stock. Improve the quality of existing units by acquiring and rehabilitating units for sale to eligible homebuyers. Planned activities may include property rehabilitation; property repair; provision of financial counseling; and technical assistance. Rehabilitation activities will be marketed within the County's Priority Revitalization Communities and affirmatively marketed to the County's protected classes.
3	Goal Name	Prevent Foreclosure
	Goal Description	Provide comprehensive foreclosure prevention counseling to existing homeowners by providing technical assistance and intensive one-on-one counseling to develop a plan of action, repair credit, assistance with loan modifications and lender negotiations, and legal referrals to avoid foreclosure. Planned activities may include foreclosure prevention counseling and referrals. Program will be affirmatively marketed within the County's Priority Revitalization Communities and affirmatively marketed to the County's protected classes.
4	Goal Name	Increase the Supply of Affordable Rental Units
	Goal Description	Increase the supply of affordable rental housing by encouraging and facilitating construction by private developers of new affordable rental units, with priority given to family housing. Planned activities may include providing funds for rental production and provision of PILOTs. Developers will be required to formulate and follow an affirmative marketing plan to target units to the County's protected classes.
5	Goal Name	Improve Quality of Existing Affordable Rental Unit
	Goal Description	Improve the quality and affordability of existing small scattered site rental units and large multifamily affordable rental housing communities by providing technical assistance and financing to property owners. Planned activities may include providing funding on the rehabilitation of rental housing and the provision of PILOTs.
6	Goal Name	Provide Support Services to Cost Burdened Renters
	Goal Description	Provide financial literacy counseling and education to cost burdened renters to stabilize their housing situation and improve their economic outlook.
7	Goal Name	Improve the Quality of Existing Public Housing Units
	Goal Description	Support the financial repositioning of the County's public housing inventory away from traditional public housing financing in an effort to improve, maintain, and ensure the long term viability and affordability of the existing housing stock. Planned activities may include the rehabilitation of an existing public housing community to continue to serve the County's low income households. The Housing Commission will be required to formulate and follow an affirmative marketing plan to target units to the County's protected classes.

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8	Goal Name	Increase Supportive Services Available to Public Housing Residents
	Goal Description	Supportive programs that provide services to the public housing residents enabling them to improve the quality of their lives. Planned activities may include recreation and education programs for youth, and congregate services for the elderly.
9	Goal Name	Increase the Supply of Special Needs Housing
	Goal Description	Increase the supply of housing for persons with special needs to live as independently as possible through various mechanisms such as the acquisition and rehabilitation of group homes, new construction of group homes, and expansion of rental assistance programs. Planned activities may include financing for an acquisition and rehabilitation program or new construction multi-family rental projects.
10	Goal Name	Maintain and Expand Rental Subsidies for Special Needs Population
	Goal Description	Expand, maintain and create new tenant based rental subsidy programs for the special needs population. Planned activities may include tenant based rental subsidy programs targeted to special needs populations.
11	Goal Name	Promote Special Needs Housing Options
	Goal Description	Promote housing for the special needs population and elderly by helping homeowners and group home owners make accessibility repairs and alterations to their homes, thereby allowing them the option to remain in their homes. Support programs which provide services for the elderly and for persons with disabilities enabling them to age in place. Planned activities may include accessibility modification programs, moderate repair programs, and congregate services.
12	Goal Name	Prevent Homelessness
	Goal Description	Provide the resources to prevent homelessness by offering financial assistance and financial counseling to households at risk of losing their homes. Planned activities may include financial assistance to prevent eviction, including first month rent, security deposits, and utility payment and financial counseling, and referral services program.
13	Goal Name	End Chronic Homelessness
	Goal Description	Maintain and expand the supply of permanent supportive housing and services for chronically homeless individuals. Planned activities may include the development and expansion of tenant based rental assistance programs, development of permanent supportive housing units or group homes, and the provision of case management.
14	Goal Name	Increase and Sustain Permanent Supportive Housing Opportunities for the Homeless
	Goal Description	Support efforts to maintain and expand the supply of permanent supportive housing options to help rapidly return people experiencing homelessness to stable housing, with priority given to families, veterans and unaccompanied youth. Planned activities may include the development and expansion of tenant based rental assistance programs, rapid-rehousing programs, group housing/SROs, financial counseling, and the provision of accompanying services.
15	Goal Name	Maintain and Expand Interim Housing Options for the Homeless
	Goal Description	Provide a variety of interim or short-term housing options for the homeless with the purpose of helping those served become quickly re-housed and economically secure by supporting the continued operation and enhancement of existing emergency, transitional housing, and domestic violence shelters. Support the development of new facilities based on demonstrated community need. Planned activities may include operational support for transitional housing, domestic violence and emergency shelters or the development of new facilities.
16	Goal Name	Provide a Continuum of Comprehensive Services for the Homeless
	Goal Description	Provide a continuum of comprehensive services allowing the homeless to become quickly re-housed and economically secure including (i) providing comprehensive essential services to increase stability and economic security, (ii) developing outreach programs to engage homeless individuals and family, including chronically homeless, and (iii) supporting and enhancing the capacity for the community to end homelessness through data collection, coordination, and planning. Planned activities may include support for day programs; case management; mental health programs; employment, education, and training services; financial counseling; life skills classes; workplace training; child care; outreach programs; and support for data collection (HMIS), and coordination and planning activities.

17	Goal Name	Implement Regional & Local Fair Housing Plans
	Goal Description	Explore land use regulations which will encourage developers to provide affordable housing for low and moderate income wage earners in commercial districts. Promote fair housing enforcement, outreach and education throughout the County. Explore educational programs that may change community misconceptions about affordable housing. Support regional efforts to implement the Regional Fair Housing Action Plan. Planned activities may include outreach and education, supporting a regional policy of no net loss of units, establishing regional porting standards for tenant based vouchers, establishing a regional project based voucher program, and continuing outreach and education around fair housing.
18	Goal Name	Increase Supportive Services
	Goal Description	Support programs and services which seek to improve the quality of life for persons and households residing in Priority Revitalization Communities. Planned activities may include after school and child care programs, health services, family support programs, and crime prevention programs.
19	Goal Name	Increase Economic Development Opportunities
	Goal Description	Support programs and services that help the County's low and moderate income residents achieve financial and economic independence. Planned activities may include job training; education; affordable child care; and transportation programs.
20	Goal Name	Administration
	Goal Description	Funds used for the planning and administration of federal CDBG, HOME, ESG, HOPWA, and CoC programs and County funded programs.

AP-35 Projects

Introduction

The *Anne Arundel County Consolidated Plan: FY 2016 – FY 2020 (FFY 2015-2019)* contains a strategic plan for addressing the County's housing and community development needs. This Plan provides a comprehensive analysis of the needs of County residents and sets out specific goals, strategies, and outcomes to address the needs over a five year period. This chapter outlines how the funds available during Local Fiscal Year 2016 will be used to achieve the Plan's goals and outcomes.

The projects, programs, and activities outlined in this section were selected to address the priority needs, goals, strategies, and outcomes (outlined in the previous Goal Section) developed through an intensive public planning process and analysis based on data received through a housing market study and needs assessment. Through this planning process, the County identified specific strategies to address the needs in the following goal areas: (i) Homeownership Housing; (ii) Rental Housing; (iii) Public Housing, (iv) Special Needs Population; (v) Homeless Population; (vi) Fair Housing; (vii) Non-Housing Community Development; and (viii) Historic Preservation.

The following projects, programs and activities funded with County entitlement funds – CDBG, HOME, and ESG – seek to address the priority needs and to meet the goals identified in the

Consolidated Plan. Other projects, funded with other federal dollars, such as Continuum of Care or HOPWA funds, designed to address the other goal areas, are discussed throughout the remaining sections of this Plan.

Projects

Table 4 - Project Information

	Project Name
1	Accessibility Modification Program
2	Brooklyn Park Teen Club
3	Calvary Rental Counseling Program
4	CDBG Administration
5	CHDO Group Home Acquisition and Rehabilitation Program
6	Chesapeake Arts Scholarship Program
7	Community Action Agency Child Care Program
8	Emergency Assistance Program
9	ESG15 Anne Arundel
10	Freetown Vilage Boys & Girls Club
11	HOME Administration
12	Homeless Resource & Outreach Center
13	Homeless Supportive Services Program
14	Housing for Chronically Homeless Families
15	Meade Village Boys & Girls Club
16	Mortgage Assistance Program
17	OIC Job Training and Education Program
18	Property Rehabilitation Program
19	Property Repair Program
20	Rehabilitation Advisory Services
21	Rental Housing Production Program
22	Repairs with Care Program
23	Scattered Sites Rental Program
24	Services for Seniors Aging in Place
25	Vehicles for Change

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs.

The main vision guiding the Consolidated Plan is to implement strategies that create a strong and vibrant community, both socially and economically, and create and maintain a diverse community of workers and a broad range of housing options for all income levels. Given the severe housing cost burden and risk of homelessness experienced by those at the lowest end of the economic spectrum, the County’s limited federal resources will be prioritized for the stabilization and expansion of affordable housing. An expanded supply of workforce housing will enable health aides, hospitality and retail workers, teacher aides, daycare workers, and other low and moderate income workers from the public, private and nonprofit sectors to live and be productive citizens of Anne Arundel County.

New affordable developments located in Opportunity Areas will be given priority, while efforts to stabilize and preserve affordable housing stock, and to provide services to improve the quality of life, will be given preference in the Priority Revitalization Communities.

This vision guided the selection of projects and the allocation of funds, reflecting the need to provide housing support to low and moderate income households as well as needed services to residents of Priority Revitalization Communities and our special needs and homeless populations.

AP-38 Project Summary

Table 5 - Project Summary

1	Project Name	Accessibility Modification Program
	Target Area	Priority Revitalization Communities
	Goals Supported	Promote Special Needs Housing Options
	Needs Addressed	Special Needs - Housing
	Funding	CDBG: \$75,000
	Description	The County will offer CDBG funds to make accessibility modifications to owner-occupied housing units, thereby enabling the elderly and persons with physical disabilities to remain in their housing. Funds will also be used to make accessibility modifications to public facilities including facilities serving the special needs population. Objective: Provide Decent Affordable Housing. Outcome: Availability. CDBG Citation: 570.202(b)(11). CDBG National Objective: 570.208(a)(3) Low/Mod Housing.
	Target Date	6/30/2016
Estimate the number and type of families that will benefit from the proposed activities	A total of four (4) low to moderate income households with disabilities will be assisted in making accessibility modifications to their homes.	

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	Location Description	The program will be offered Countywide, but marketed to the Priority Revitalization Communities.
	Planned Activities	The Accessibility Modifications Program provides deferred repayment loans of up to \$20,000 to income eligible homeowners. Modifications may include the installation of ramps, chair lifts and grab bars, the widening of doorways, and bathroom and kitchen alterations. These modifications and alterations are often completed in conjunction with home renovation loans awarded through the Property Rehabilitation Program. Funds will also be used to make accessibility modifications to public facilities including facilities serving the special needs population.
2	Project Name	Brooklyn Park Teen Club
	Target Area	Priority Revitalization Communities
	Goals Supported	Increase Supportive Services
	Needs Addressed	Non-Housing Community Development – Public Service
	Funding	CDBG: \$15,000
	Description	During Local Fiscal Year 2016, the County will allocate \$15,000 in CDBG funds to support Brooklyn Park Youth Program. The program provides much needed after school programming and summer activities for approximately 35 youth attending the Brooklyn Park Middle School. Objective: Create a Suitable Living Environment. Outcome: Sustainability. CDBG Citation 570.201(e). CDBG National Objective: 570.208.(a)(2) Low/Mod Limited Clientele.
	Target Date	6/30/2016
	Estimate the number and type of families that will benefit from the proposed activities	The Brooklyn Park Teen Club will serve approximately 35 middle school youth from low and moderate income households.
	Location Description	The Brooklyn Park Teen Club is located at 196 Hammonds Lane, Brooklyn Park, MD 21225. It is located in a Priority Revitalization Community.
Planned Activities	Funds will be used to support after school and summer programs for youth at Brooklyn Park Middle School. After school programming will include mentoring, homework help, recreation, and education about health and safety concerns. The summer program will provide educational opportunities and field trips.	
3	Project Name	Calvary Rental Counseling Program
	Target Area	
	Goals Supported	Prevent Homelessness
	Needs Addressed	Homelessness - Prevention
	Funding	CDBG: \$25,000
	Description	Funds will be used by the Calvary Economic Development Corporation to provide emergency financial assistance and rental counseling to prevent homelessness. Objective: Affordable Housing. Outcome: Sustainability CDBG Citation 570.201(e). CDBG National Objective: 570.208.(a)(2)Low/Mod Limited Clientele.
	Target Date	6/30/2016
	Estimate the number and type of families that will benefit from the proposed activities	The Program estimates that it will serve approximately 60 low and moderate income households during program year 2015.
Location Description	The program will provide assistance to households Countywide.	

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	Planned Activities	The County will allocate \$25,000 in CDBG funds to continue the Calvary Economic Development Corporation Rental Counseling Program to provide emergency assistance, including eviction prevention, and utility cut off services.
4	Project Name	CDBG Administration
	Target Area	
	Goals Supported	Administration
	Needs Addressed	
	Funding	CDBG: \$409,136
	Description	Funds are used for general management, planning, oversight, and coordination of community development activities.
	Target Date	6/30/2016
	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	ACDS, 2666 Riva Road, Suite 210, Annapolis, MD 21401
	Planned Activities	Funds are used for general management, planning, oversight, and coordination of community development activities.
5	Project Name	CHDO Group Home Acquisition and Rehabilitation Program
	Target Area	
	Goals Supported	Increase Special Needs Housing Opportunities
	Needs Addressed	Special Needs – Housing
	Funding	HOME: \$81,383 County HOME Match: \$20,346
	Description	CHDO Group Home Acquisition and Rehabilitation Program funds are reserved for housing developed, owned, or sponsored by a Community Housing Development Organization (CHDO). Funds will be used to continue this multiyear program to acquire and/or rehabilitate housing to serve persons with special needs. Objective: Provide Decent Affordable Housing. Outcome: Affordability.
	Target Date	6/30/2016
	Estimate the number and type of families that will benefit from the proposed activities	The proposed funds will be used for one housing unit, which will typically serve three to four individuals with disabilities in a group living situation.
	Location Description	To be determined in Anne Arundel County.
	Planned Activities	In Local Fiscal Year 2016, \$101,729 will be allocated to the HOME funded Community Housing Development Organization (CHDO) Group Home Acquisition and Rehabilitation Program. These funds will be made available to a certified CHDO to acquire and/or renovate housing to serve special needs populations. ACDS, on behalf of the County, is working with CHDO certified special needs housing providers to identify potential projects for the upcoming year. It is anticipated that one group home will be acquired and rehabilitated during the Fiscal Year.
6	Project Name	Chesapeake Arts Scholarship Program
	Target Area	Priority Revitalization Communities
	Goals Supported	Increase Supportive Services
	Needs Addressed	Non-Housing Community Development - Public Service
	Funding	CDBG: \$10,000

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	Description	Funds will be used by the Chesapeake Arts Center to provide scholarships to income eligible youth and their families from the Brooklyn Park community to attend classes and programs at the Center. Objective: Create a Suitable Living Environment. Outcome: Sustainability. CDBG Citation 570.201(e). CDBG National Objective: 570.208.(a)(2) Low/Mod Limited Clientele.
	Target Date	6/30/2016
	Estimate the number and type of families that will benefit from the proposed activities	It is estimated that 40 low to moderate income youth will participate in classes offered by the Chesapeake Arts Center.
	Location Description	Chesapeake Arts Center - 194 Hammonds Lane, Brooklyn Park, MD 21225.
	Planned Activities	During Local Fiscal Year 2016, the County will allocate CDBG funds to support public service programs and improve the quality of life in a Priority Revitalization Community including providing \$10,000 for the Chesapeake Arts Center Scholarship Program. The Scholarship Program provides funding for approximately 40 low income youth from the Brooklyn Park community to participate in art, dance, music, drama and other courses.
7	Project Name	Community Action Agency Child Care Program
	Target Area	Priority Revitalization Communities
	Goals Supported	Increase Economic Development Opportunities
	Needs Addressed	Economic Opportunities
	Funding	CDBG: \$25,000
	Description	CDBG funds will be used to provide extended child care hours for children enrolled in the Head Start Program at the Meade Village public housing community in Severn and at the Lloyd Keaser Community Center in Brooklyn Park. Funds will pay for salaries, benefits, program supplies, and rent. Objective: Create a Suitable Living Environment. Outcome: Availability. CDBG Citation 570.201(e). CDBG National Objective: 570.208.(a)(2) Low/Mod Limited Clientele.
	Target Date	6/30/2016
	Estimate the number and type of families that will benefit from the proposed activities	The Child Care Program expects to serve approximately 34 children from limited income households in the next year.
	Location Description	Lloyd Keaser Community Center Head Start Program – 5757 Belle Grove Road, Baltimore, MD 21225 Meade Village Public Housing Community Head Start Program – 1710 Meade Village Circle Road, Severn, MD 21144
	Planned Activities	In Local Fiscal Year 2016, \$25,000 in CDBG funds will be allocated to continue the Community Action Agency Child Care Program. The Program will provide extended child care hours for children enrolled in Head Start Programs located at the Meade Village site in Severn and the Lloyd Keaser Community Center in Brooklyn Park. This Program expects to serve approximately 34 children from limited income households in the next year.
8	Project Name	Emergency Assistance Program
	Target Area	
	Goals Supported	Prevent Homelessness
	Needs Addressed	Homelessness - Prevention
	Funding	CDBG: \$25,000

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	Description	The Anne Arundel County Community Action Agency will use \$25,000 in CDBG funds to provide emergency financial assistance to prevent income eligible County residents from being evicted from their homes, as well as assist with first month rent to help families become housed. Objective: Affordable Housing. Outcome: Availability. CDBG Citation: 570.201(e). CDBG National Objective -570.208(a)(2) Low/Mod Limited Clientele.
	Target Date	6/30/2016
	Estimate the number and type of families that will benefit from the proposed activities	Funds will be used to help 60 income eligible, low to moderate income households remain housed.
	Location Description	Anne Arundel County Community Action Agency 251 West Street, Annapolis, MD 21401. The assistance will be offered Countywide.
	Planned Activities	Anne Arundel County will allocate \$25,000 in CDBG funds to continue the Community Action Agency's Emergency Assistance Program. This Program will provide emergency financial assistance to 60 households to prevent families from becoming homeless, as well as to assist families with first month's rent.
9	Project Name	ESG15 Anne Arundel
	Target Area	
	Goals Supported	Increase and Sustain Permanent Supportive Housing Maintain and Expand Interim Housing Options
	Needs Addressed	Homeless – Housing Homeless – Shelter and Services
	Funding	ESG: \$158,455
	Description	ESG Funds will be used to provide emergency shelter and a rapid re-housing program. Objective: Affordable Housing. Outcome: Affordability.
	Target Date	6/30/2016
	Estimate the number and type of families that will benefit from the proposed activities	It is anticipated that a total of 425 individuals, including children, will be served by Sarah's House Family Shelter Program and eight households will be provided rapid re-housing services by Arundel House of Hope, Inc. All served must meet HUD definition for homeless.
	Location Description	Emergency Shelter: Sarah's House – 2015 20th Street, Fort Meade, MD 20755. Rapid Re-Housing Program: Arundel House of Hope, Inc. – 514 N. Crain Highway, Suite K, Glen Burnie, MD 21061. Administration: ACDS – 2666 Riva Road, Suite 210, Annapolis, MD 21401.
Planned Activities	Emergency Shelter – ESG Funds in the amount of \$85,000 will be used for the continuation of Associated Catholic Charities, Inc.'s emergency shelter program, known as Sarah's House, which serves homeless families and individuals. Rapid Re-Housing Program – ESG funds in the amount of \$61,571 will be used by Arundel House of Hope, Inc. to provide tenant based rental assistance and case management to help homeless persons (especially individuals and families, families with children, veterans and their families) make the transition to permanent housing and independent living. Administration – ESG funds in the amount of \$11,884 will be used for general management, planning, oversight, and administration of the Emergency Solutions Grant Program.	

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10	Project Name	Freetown Village Boys & Girls Club
	Target Area	
	Goals Supported	Increase Public Housing Supportive Services
	Needs Addressed	Public Housing - Services
	Funding	CDBG: \$24,000
	Description	Funds will be used to continue the Boys & Girls Club Science, Technology, Engineering, and Math (STEM) Initiatives, as well as the Club's educational programs at the Freetown Village Public Housing Community. The program provides after school and summer activities for participating youth. Objective: Create a Suitable Living Environment. Outcome: Availability. CDBG Citation: 570.201(e). CDBG National Objective: 570.208(a)(2) Low/Mod Limited Clientele.
	Target Date	6/30/2016
	Estimate the number and type of families that will benefit from the proposed activities	The Freetown Boys & Girls Club expects to serve approximately 75 youth in their program during Local Fiscal Year 2016.
	Location Description	Freetown Village Public Housing Community, 7820 Darrell Henry Ct., Pasadena, MD 21122
Planned Activities	During Local Fiscal Year 2016, \$24,000 in CDBG funds will be used to support the Boys & Girls Clubs of Annapolis and Anne Arundel County, Inc. program at the Freetown Village Boys & Girls Club. Funds will be used to provide a STEM program, after school homework help, recreation and athletic programs, as well as summer camp.	
11	Project Name	HOME Administration
	Target Area	
	Goals Supported	Administration
	Needs Addressed	
	Funding	HOME: \$98,255 County HOME Match: \$27,000
	Description	Funds are used for general management, planning, oversight, and coordination of the HOME program activities.
	Target Date	6/30/2016
	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	ACDS – 2666 Riva Road, Suite 210, Annapolis, MD 21401
Planned Activities	Funds are used for general management, planning, oversight, and coordination of the HOME program activities.	
12	Project Name	Homeless Resource & Outreach Center
	Target Area	
	Goals Supported	Provide a Continuum of Comprehensive Services
	Needs Addressed	Homeless - Shelter and Services
	Funding	CDBG: \$40,000

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	Description	In Local Fiscal Year 2016, \$40,000 in CDBG funds will be provided to Arundel House of Hope, Inc. to fund its Homeless Resource and Outreach Center, which will offer case management, day shelter, information and referral services, housing search, and links to mainstream resources to homeless persons on a drop in basis. The Center will also serve as the Winter Relief Intake Center between November and April and is expected to serve 100 persons over the next year. Objective: Create a Suitable Living Environment. Outcome: Availability. CDBG Citation 570.201(e). CDBG National Objective: 570.208.(a)(2)Low/Mod Limited Clientele.
	Target Date	6/30/2016
	Estimate the number and type of families that will benefit from the proposed activities	100 homeless individuals will be served at the Homeless Resource & Outreach Center.
	Location Description	The Homeless Resource & Outreach Center is located at 514 N. Crain Highway, Suite K, Glen Burnie, MD 21061.
	Planned Activities	Arundel House of Hope, Inc. will operate a resource center for the homeless, which will provide case management, information, referral services, medical, and treatment resources. In addition, the center will act as the Winter Relief intake center from November through April.
13	Project Name	Homeless Supportive Services Program
	Target Area	
	Goals Supported	End Chronic Homelessness
	Needs Addressed	Homeless - Housing
	Funding	CDBG: \$15,000 Competitive McKinney-Vento Homeless Assistance Act: \$56,778
	Description	Funds will be used by Community Residences, Inc. to provide intensive case management services to homeless clients with disabilities who are participating in a permanent supportive housing program through the Anne Arundel Partnership for Permanent Housing. Funds will be used for salaries and benefits.
	Target Date	6/30/2016
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 22 chronically homeless households will be provided comprehensive case management and linked to needed resources through this program.
	Location Description	Community Residences, Inc. – 7477 Baltimore-Annapolis Blvd., Glen Burnie, MD 21060. Services are offered in clients rental units scattered throughout Anne Arundel County.
Planned Activities	In Local Fiscal Year 2016, the County will allocate \$15,000 in CDBG funds to Community Residences, Inc. for a Homeless Supportive Services Program. This Program will provide intensive case management services to homeless clients with disabilities who are receiving rental assistance as part of the Anne Arundel Partnership for Permanent Housing Program. Approximately 22 homeless households, including children, are expected to be served by the program.	
14	Project Name	Housing for Chronically Homeless Families
	Target Area	
	Goals Supported	End Chronic Homelessness
	Needs Addressed	Homeless - Housing
	Funding	HOME: \$48,000 County HOME Match: \$12,000 County Funds: \$34,500

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	Description	Funds will be used to provide tenant based rental assistance for chronically homeless families. An organization to administer the program will be identified by staff prior to start of program year. Objective: Provide Decent Affordable Housing. Outcome: Affordability.
	Target Date	6/30/2016
	Estimate the number and type of families that will benefit from the proposed activities	It is anticipated that approximately eight homeless families will be provided assistance through this program.
	Location Description	Families will be able to choose appropriate rental units throughout the County
	Planned Activities	HOME funds in the amount of \$60,000 and County funds in the amount of \$34,500 will be used to provide tenant based rental assistance to help chronically homeless families make the transition from homelessness to permanent housing and independent living.
15	Project Name	Meade Village Boys & Girls Club
	Target Area	Priority Revitalization Communities
	Goals Supported	Increase Public Housing Supportive Services
	Needs Addressed	Public Housing - Services
	Funding	CDBG: \$68,000
	Description	Funds will be used to continue the Boys & Girls Club Science, Technology, Engineering, and Math (STEM) Initiatives, as well as the Club's educational programs at the Meade Village Public Housing Community. The club will also serve youth attending the Van Bokkelen Elementary School and those youth residing in the greater Severn area. The program provides after school and summer activities for participating youth. Objective: Create a Suitable Living Environment. Outcome: Availability. CDBG Citation: 570.201(e). CDBG National Objective: 570.208(a)(2) Low/Mod Limited Clientele.
	Target Date	6/30/2016
	Estimate the number and type of families that will benefit from the proposed activities	Approximately, 125 youth will be provided academic and recreation programs afterschool and during the summer at the Meade Village Boys & Girls Club during Local Fiscal Year 2016.
	Location Description	Meade Village Public Housing Community, 1710 Meade Village Circle Rd., Severn, MD 21144
	Planned Activities	During Local Fiscal Year 2016, \$68,000 in CDBG funds will be used to support the Boys & Girls Clubs of Annapolis and Anne Arundel County, Inc. Program at the Meade Village Boys & Girls Club. Funds will be used to provide a STEM program, after school homework help, recreation and athletic programs, as well as summer camp.
16	Project Name	Mortgage Assistance Program
	Target Area	Priority Revitalization Communities
	Goals Supported	Increase Homeownership Opportunities
	Needs Addressed	Affordable Housing - Owner
	Funding	HOME: \$200,000 County HOME Match: \$50,000
	Description	Funds will be used by Arundel Community Development Services, Inc. (ACDS) to provide deferred repayment loans to income eligible first time homebuyers for mortgage write-down, down payment and closing cost assistance in Anne Arundel County. Objective: Provide Decent Affordable Housing. Outcome: Affordability.
	Target Date	6/30/2016

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	Estimate the number and type of families that will benefit from the proposed activities	Approximately 12 low to moderate income households will be provided with deferred repayment loans for mortgage write-down, down-payment and closing cost assistance in Anne Arundel County. Specifically, homebuyers who use the Mortgage Assistance Program (MAP) must have a household income at or below 80 percent of the area median income. In addition, they must purchase a home in Anne Arundel County, be a graduate of ACDS Homeownership Counseling Program, and be a first time homebuyer. Also, a homebuyer must contribute a minimum of one percent of the sales price. The amount of assistance provided is the gap between the cost of the house and what is affordable to the homebuyer. MAP funds are provided in the form of a deferred loan. Loans are provided at zero percent interest with a term of 30 years. The loans will be repaid when the homeowner sells the property, transfers the title, or after 30 years.
	Location Description	Homes must be purchased in Anne Arundel County. ACDS Office: 2666 Riva Road, Suite 210, Annapolis, MD 21401.
	Planned Activities	During Local Fiscal Year 2016, \$250,000 in HOME and local match dollars will support the Mortgage Assistance Program (MAP). The Program will provide down payment, closing cost, and mortgage write-down assistance to help 12 first time homebuyers, with incomes at or below 80 percent of area median income, purchase a home. MAP loans will be made available at zero percent interest with the repayment deferred for 30 years, or until the sale of the home, whichever occurs first. The purchasers are required to complete the ACDS Homeownership Counseling Program as a prerequisite to establish their eligibility to apply for funds available through the MAP program.
17	Project Name	OIC Job Training and Education Program
	Target Area	
	Goals Supported	Increase Economic Development Opportunities
	Needs Addressed	Economic Opportunities
	Funding	CDBG: \$15,000
	Description	Funds will be used by Opportunity Industrialization Center of Anne Arundel County, Inc. (OIC) to continue to provide evening counseling courses in English for Speakers of Other Languages (ESOL), computer training, basic academic skills and GED preparation to low and moderate income unemployed and underemployed County residents. Funds will be used to pay for operational costs such as facility rent, employee salaries and supplies. Objective: Create Economic Opportunities. Outcome: Availability. CDBG Citation: 570.201(e). CDBG National Objective: 570.208(a)(2) Low/Mod Limited Clientele.
	Target Date	6/30/2016
	Estimate the number and type of families that will benefit from the proposed activities	Approximately, 50 low and moderate income, unemployed or under employed adults will be provided educational and employment assistance in Local Fiscal Year 2016.
	Location Description	OIC offices are located at 2600 Solomon Island Road, Suite 215, Edgewater, MD 21037
Planned Activities	In Local Fiscal Year 2016, \$15,000 in CDBG funds will be allocated to support OIC. OIC provides an evening training program to accommodate the schedules of working adults. This program offers ESOL, basic academic skills, GED preparation, and computer skills training classes to low income County residents who are unemployed and underemployed. The program is expected to benefit approximately 50 low and moderate income persons over the next year.	

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18	Project Name	Property Rehabilitation Program
	Target Area	Priority Revitalization Communities
	Goals Supported	Improve the Quality of Existing Homeowner Housing
	Needs Addressed	Affordable Housing - Owner
	Funding	CDBG: \$450,000
	Description	Funds will be used to support a program that assists low and moderate income homeowners whose homes are in need of property rehabilitation or reconstruction. Funds will be used to provide deferred loans to rehabilitate or reconstruct homes to correct housing, health, occupancy and other code violations. Objective: Provide Decent Affordable Housing. Outcome: Availability. CDBG Citation 570.202(a)(1) & 570.202 (b)(2). CDBG National Objective: 570.208(a)(3) Low/Mod Housing
	Target Date	6/30/2015
	Estimate the number and type of families that will benefit from the proposed activities	To be eligible to participate in the County's Property Rehabilitation Program, the house must be owner-occupied; the homeowner must have a household income which is at or below 80 percent of the area median income, be current on their mortgage and taxes, and have sufficient equity to support the loan. The program provides loans to eligible borrowers at a zero percent interest rate with payment deferred for 30 years. No payments are required on the loan for 30 years, unless the home is sold or the title transfers. It is anticipated that 20 low to moderate income households will be served by the program in Local Fiscal Year 2016.
	Location Description	Program will be offered Countywide, but targeted to the County's Priority Revitalization Communities.
	Planned Activities	The County will continue to offer a comprehensive property rehabilitation program, including the installation of energy efficient measures to reduce utility costs. This Program will include financial counseling and construction oversight to ensure the necessary repairs are made properly, while providing the homeowners with deferred loans to cover the cost of the repairs. During Local Fiscal Year 2016, the County will allocate \$450,000 in CDBG funds to support the Property Rehabilitation Program. These funds will leverage approximately \$500,000 in State Special Loan Program dollars to rehabilitate approximately 20 homes throughout the County correcting housing, health, occupancy and other code violations. The program will be targeted to the County's Priority Revitalization Communities.
19	Project Name	Property Repair Program
	Target Area	
	Goals Supported	Improve the Quality of Existing Homeowner Housing
	Needs Addressed	Affordable Housing - Owner
	Funding	CDBG: \$75,000
	Description	Funds will be used to provide grants to very low income homeowners unable to obtain assistance through the Property Rehabilitation Program to correct major health and/or safety housing deficiencies. Eligible work is restricted to inoperable furnace/boiler, potentially hazardous plumbing and electrical systems, significant water infiltration and structural stabilization. The maximum grant amount available per household is \$15,000. Objective: Provide Decent Affordable Housing. Outcome: Availability. CDBG Citation 570.202(a)(1) & 570.202 (b)(2). CDBG National Objective: 570.208(a)(3) Low/Mod Housing.
Target Date	6/30/2016	

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	Estimate the number and type of families that will benefit from the proposed activities	It is anticipated that five low income homeowners earning less than 60 percent of AMI will be provided with assistance through the Property Repair Program.
	Location Description	The program will be offered Countywide but targeted to the County's Priority Revitalization Communities.
	Planned Activities	In Local Fiscal Year 2016, \$75,000 in CDBG funds will be allocated to the Property Repair Program in response to the need for small scale rehabilitation. This program will provide grants to very low income homeowners unable to obtain assistance through the Property Rehabilitation Program to correct major health and/or safety housing deficiencies. Eligible work includes inoperable furnace/boiler, potentially hazardous plumbing and electrical systems, significant water infiltration and structural stabilization. The maximum grant amount available per household is \$15,000, and serving approximately five homeowners.
20	Project Name	Rehabilitation Advisory Services
	Target Area	Priority Revitalization Communities
	Goals Supported	Improve the Quality of Existing Homeowner Housing
	Needs Addressed	Affordable Housing - Owner
	Funding	CDBG: \$375,000
	Description	Funds will support the implementation costs for the CDBG funded Property Rehabilitation Program, Property Repair Program, and Accessibility Modifications Program, which includes provisions of technical and financial advisory assistance to income eligible homeowners. Objective: Provide Decent Affordable Housing. Outcome: Affordability. CDBG Citation: 570.202(b)(9). CDBG National Objective: 570.208(a)(3) Low/Mod Housing.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	A total of 29 low to moderate income households are anticipated to be served by this program (four Accessibility Modification Program, 20 Property Rehabilitation Program, and five Property Repair Program). Participants will need to qualify for the aforementioned programs to be eligible.
Location Description	Location: ACDS Office: 2666 Riva Road, Suite 210, Annapolis, MD 21401	
Planned Activities	\$375,000 in CDBG funds will support the implementation costs of the Property Rehabilitation Program, the Property Repair Program, the Accessibility Modifications Program, and State funded rehabilitation programs. Staff will work with homeowners to underwrite project financing and secure State financing, select contractors, develop work write-ups, manage the construction process, and ensure that quality work is completed in a timely manner.	
21	Project Name	Rental Housing Production Program
	Target Area	Opportunity Areas
	Goals Supported	Improve Quality of Existing Affordable Rental Unit
	Needs Addressed	Affordable Housing - Rental Development
	Funding	HOME: \$554,914 County HOME Match: \$39,729

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	Description	Funds will be used to provide loans to developers for the acquisition, rehabilitation and new construction of rental housing for low and moderate income households. Funds are expected to be used for the redevelopment of Burwood Gardens (Phase II) by the Housing Commission of Anne Arundel County and Pennrose Properties, LLC. Objective: Provide Decent Affordable Housing. Outcome: Affordability.
	Target Date	6/30/2016
	Estimate the number and type of families that will benefit from the proposed activities	The project will provide 100 affordable units available to households at income levels up to 60 percent of the Area Median Income (AMI). Fifteen (15) of the affordable rate units will be set aside for persons with disabilities. All of the units will have project based subsidies.
	Location Description	Project Location: 6652 Shelly Road/6670 Roberts Court, Glen Burnie, MD 21061.
	Planned Activities	During Local Fiscal Year 2016, HOME funds in the amount of \$594,643 will be appropriated to the Rental Housing Production Program (RHPP) to provide gap financing loans to developers for the acquisition, rehabilitation and/or new construction of rental housing for households earning at or below 60 percent of the AMI. RHPP funds will be used to assist with gap financing for a 100 unit affordable housing redevelopment of Burwood Gardens for families. This is the second phase of re-development of Burwood Gardens. The first phase involved demolishing a portion of Burwood Gardens and building a 100-unit Heritage Crest senior development. The Housing Commission of Anne Arundel County (HCAAC) and Pennrose Properties, LLC are in the process of applying for tax credits, state funds, and securing financing in Local Fiscal Year 2016.
22	Project Name	Repairs with Care Program
	Target Area	Priority Revitalization Communities
	Goals Supported	Increase Special Needs Housing Opportunities
	Needs Addressed	Special Needs - Housing
	Funding	CDBG: \$10,000
	Description	Funds will be used by Partners in Care, Inc. to support a program that assists low and moderate income senior homeowners to make accessibility and handyman repairs, and to support programs providing supportive services for the elderly which enable them to remain in their homes or in rental communities allowing them to age in place. Funds will be used to pay staff salaries and benefits. Objective: Provide Decent Affordable Housing. Outcome: Availability. CDBG Citation: 570.201(e). CDBG National Objective: 570.208(a)(2) Low/Mod Limited Clientele - Seniors.
	Target Date	6/30/2016
	Estimate the number and type of families that will benefit from the proposed activities	Approximately, 100 seniors will be provided with minor accessibility and handyman repairs in Local Fiscal Year 2016.
	Location Description	Services will be offered to seniors Countywide. The Partners in Care Office is located at 90B Ritchie Highway, Pasadena, Maryland 21122.

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	Planned Activities	A total of \$10,000 in CDBG funds will be made available to Partners in Care, Inc. to support their Repairs with Care Program. Funds will support a program coordinator responsible for providing counseling and technical assistance to enable seniors to access reliable and trustworthy contractors to perform minor home repairs. The program will enable elderly to remain in their homes or in rental communities. It is estimated that 100 seniors will be served through this program during Local Fiscal Year 2016.
23	Project Name	Scattered Sites Rental Program
	Target Area	Priority Revitalization Communities
	Goals Supported	Improve Quality of Existing Affordable Rental Unit
	Needs Addressed	Affordable Housing - Rental Development
	Funding	CDBG: \$359,944 County Funds: \$120,925
	Description	Funds will be used to acquire and rehabilitate housing units in Priority Revitalization Communities to rent to limited income renters. Objective: Provide Decent Affordable Housing. Outcome: Affordability. CDBG Citation: 570.202(b)(1) and 570.201(a). CDBG National Objective: 570.208(a)(3) Low/Mod Housing.
	Target Date	6/30/2016
	Estimate the number and type of families that will benefit from the proposed activities	A total of four low to moderate income families will be provided with affordable housing during FY2015. Rental Units available through the Scattered Sites Rental Program are available to County residents who (a) pass credit and criminal background checks, (b) demonstrate an acceptable previous rental history, and (c) have a household income at or below 80 percent of the area median income.
	Location Description	The Scattered Site Rental Program will be targeted to the Priority Revitalization Communities (PRC). PRCs encompass the County's established neighborhoods and have many appealing qualities, including close proximity to jobs and a range of housing choices. At the same time, however, they are challenged as they contain census block groups with a high concentration of low and moderate income households relative to the County as a whole. The U.S. Department of Housing and Urban Development (HUD) has defined areas of low and moderate income concentration as those block groups that fall within a jurisdiction's top quartile of block groups with a high percentage of low and moderate income households. For Anne Arundel, this includes any block group where 35.27 percent or more of the households have incomes at or below 80 percent of the area median income. The low and moderate income areas are located throughout the County, but are predominately in the County's northern and western regions, including Brooklyn Park, Pumphrey, Harundale and the Crain Highway corridor in Glen Burnie, parts of Pasadena, parts of Severn/Odenton, parts of Jessup and Maryland City/Laurel. To the south, parts of Annapolis, Parole, and Edgewater, Deale and South County near Wayson's Corner are included as Priority Revitalization Communities.
Planned Activities	During Local Fiscal Year 2016/Federal Fiscal Year 2015, \$359,944 in CDBG funds and \$167,425 County funds will be utilized through the Scattered Sites Rental Program to continue efforts to revitalize the County's Priority Revitalization Communities. These funds will be leveraged with State Lead-Based Paint Hazard Reduction Grant and Loan Program funds and Maryland Community Legacy funds. ACDS, on behalf of Anne Arundel County, will acquire and rehabilitate four homes to be rented to income eligible households.	

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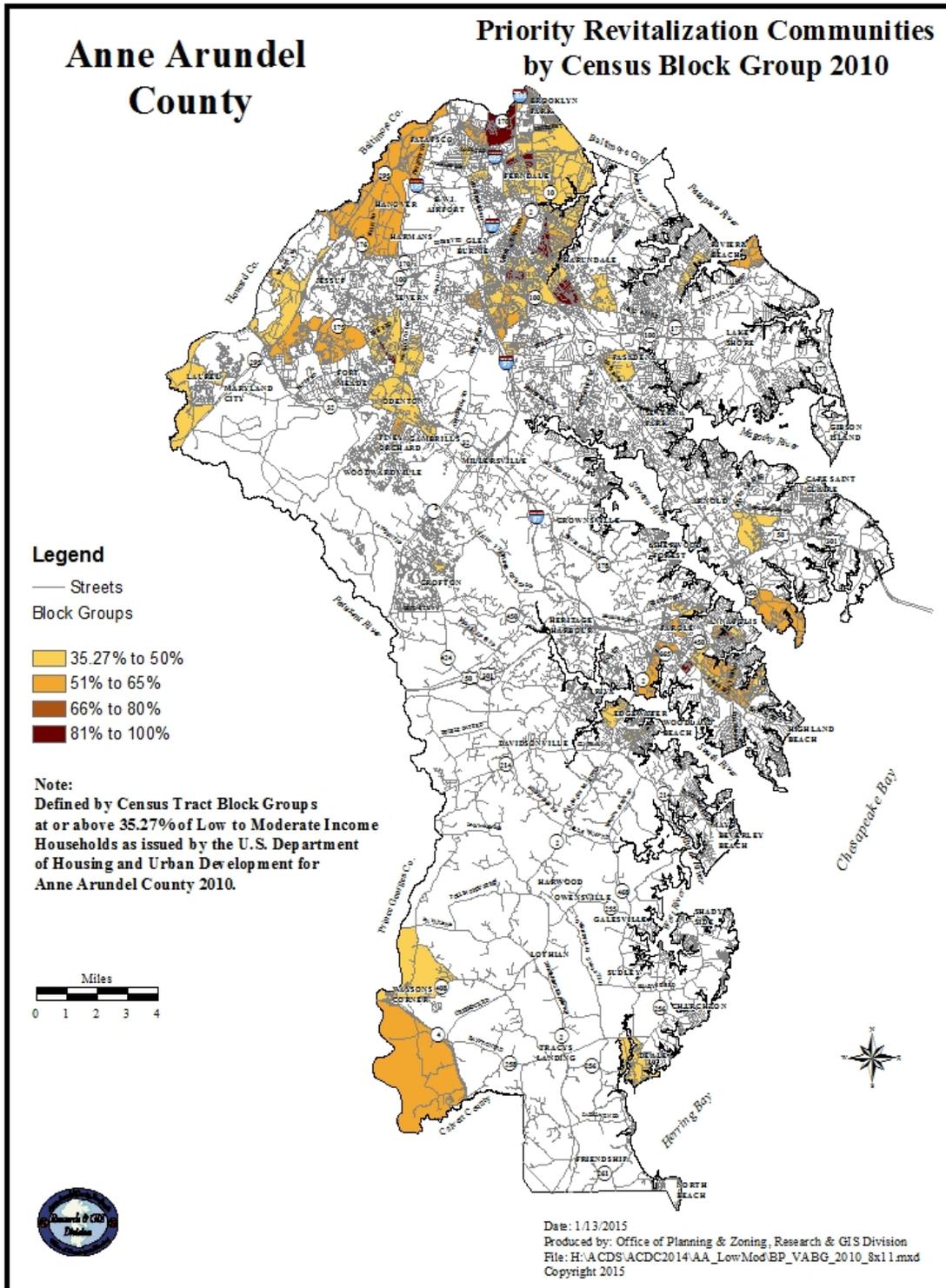
24	Project Name	Services for Seniors Aging in Place
	Target Area	
	Goals Supported	Promote Special Needs Housing Options
	Needs Addressed	Special Needs – Facilities and Services
	Funding	CDBG: \$20,000
	Description	Associated Catholic Charities, Inc., Division of Housing Services, will use \$20,000 in CDBG funds to continue a congregate services program, which provides light housekeeping, meals and other non-medical services so that the residents at Friendship Station senior housing complex can age in place. Objective: Provide Decent Affordable Housing. Outcome: Availability. CDBG Citation 570.201(e). CDBG National Objective: 570.208.(a)(2) Low/Mod Limited Clientele.
	Target Date	6/30/2016
	Estimate the number and type of families that will benefit from the proposed activities	The Services for Seniors Program will provide congregate services to five very low income seniors residing at Friendship Station.
Location Description	Friendship Station is located at 1212 Odenton Road, Odenton, MD 21113.	
Planned Activities	During Local Fiscal Year 2016, \$20,000 in CDBG funds has been allocated to continue the Services for Seniors Aging in Place Program at the Friendship Station senior housing community in Odenton. This program supplements the State funded congregate care program offered at this site. Funds are used to subsidize the cost of providing services, such as daily meals, laundry services, and housekeeping, for approximately five very low income elderly residents. The Program helps participants age in place and avoid costly nursing homes.	
25	Project Name	Vehicles for Change
	Target Area	
	Goals Supported	Increase Economic Development Opportunities
	Needs Addressed	Economic Opportunities
	Funding	CDBG: \$9,600
	Description	Funds will be used to continue the Vehicles for Change transportation program to provide road-ready cars to low income households to enable them to maintain employment and become financially independent. Objective: Create Economic Opportunities. Outcome: Availability. CDBG Citation: 570.201(e). CDBG National Objective: 570.208(a)(2) Low/Mod Limited Clientele.
	Target Date	6/30/2016
	Estimate the number and type of families that will benefit from the proposed activities	It is estimate that four cars will be provided through the Vehicles for Change Program to low income families during program year.
Location Description	Vehicles for Change: 4111 Washington Blvd., Baltimore, MD 21227	
Planned Activities	In Local Fiscal Year 2016, \$9,600 in CDBG funds will be allocated to support the Vehicles for Change Program. This Program prepares donated cars for resale at a low cost to limited income households to enable them to maintain employment and become financially secure and independent. The Program is expected to benefit approximately four limited income households over the next year.	

AP-50 Geographic Distribution

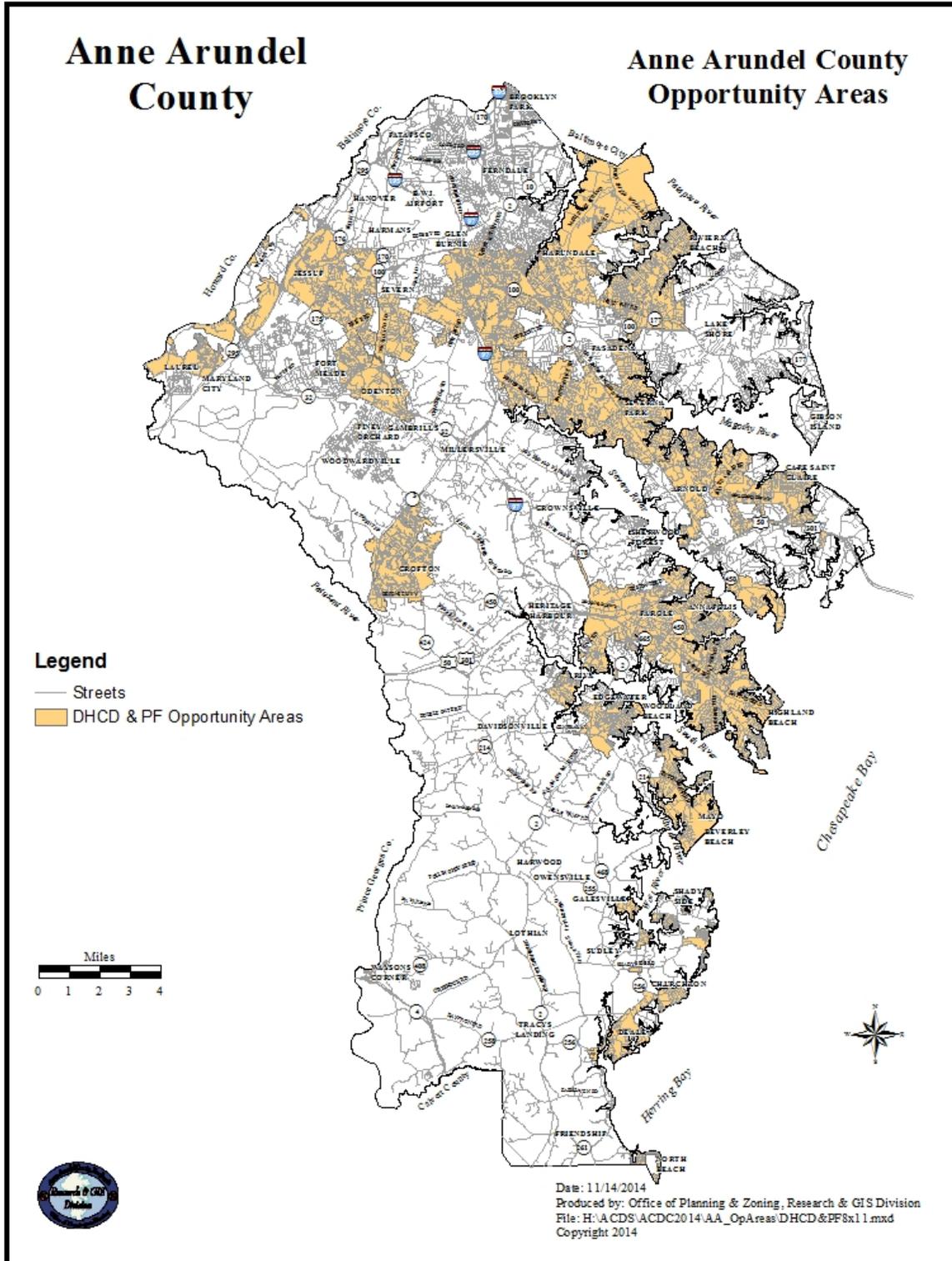
Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed.

Anne Arundel County has defined two geographic areas where assistance will be directed: Priority Revitalization Communities (see Map 1) and Opportunities Areas (see Map 2). Priority Revitalization Communities encompass the County's established neighborhoods and have many appealing qualities, including close proximity to jobs and a range of housing choices. At the same time, however, they are challenged as they contain census block groups with a high concentration of low and moderate income households relative to the County as a whole. HUD has defined areas of low and moderate income concentration as those block groups that fall within a jurisdiction's top quartile of block groups with a high percentage of low and moderate income households. For Anne Arundel, this includes any block group where 35.27 percent or more of the households have incomes at or below 80 percent of the area median income. The low and moderate income areas are located throughout the County, but are predominately in the County's northern and western regions and in some areas of South County.

Map 1 – Priority Revitalization Communities
by Census Black Group 2010



Map 2 – Anne Arundel County Opportunity Areas



Many of these block groups also contain a high percentage of nonwhite individuals, a higher percentage of older housing stock, and a greater share of the County’s affordable and assisted housing, and a higher rate of foreclosure. The high concentrations of minority populations further enforce the geographical location of the County’s Priority Revitalization Communities. The County has designated several commercial corridors which are older and in need of revitalization or redevelopment because of the aging infrastructure, older buildings and/or increased vacancies as Commercial Revitalization Districts. These Commercial Revitalization Districts tend to be concentrated in the western and northern parts of the County and are for the most part, located in or around our Priority Revitalization Communities.

The County utilized the Maryland Department of Housing and Community Development (DHCD) definition for “Communities of Opportunity” and then eliminated any area not in a County designated Priority Funding Area to define its second targeted geographic area, called Opportunity Areas. These Opportunity Areas, which are located in areas for growth and development, tend to be concentrated in the western part of the County in and around Odenton/Severn, and in the eastern part of the County, as well as parts of Crofton, Deale and areas surrounding the City of Annapolis. DHCD uses an index to rank each census tract in the State, based on three groups of indicators. The three indicator groupings include (i) community health, (ii) economic opportunities, and (iii) educational opportunities. As it relates to community health, census tracts were rated based on median household income, percent of owner-occupied households, median home values, recent population growth, poverty rate, and the property vacancy rate. Areas of opportunity were also identified as having high economic opportunities, both in terms of low unemployment rates and reasonable commute times to employment, compared to the State as a whole. Educational opportunities were ranked based on the Maryland school assessment scores, as well as the percent of the population with high school diplomas and college degrees. The County’s Priority Funding Areas are areas in the County which have – or are in planned areas for – water and sewer and are slated for growth consistent with the County’s Comprehensive Land Use Plan. Few affordable housing units exist in the Opportunity Areas.

Geographic Distribution

Table 6 – Geographic Distribution

Target Area	Percentage of Funds
Opportunity Areas	0%
Priority Revitalization Communities	18%

*Percent calculated based on Federal CDBG, HOME, and ESG funds

Rationale for the priorities for allocating investments geographically.

Priority Revitalization Communities were prioritized in part due to their aging housing stock, both single family and multi-family. This provides an opportunity to target rehabilitation programs with the aim to improve housing quality standards and correct safety and code violations, while ensuring that the housing remains affordable to low and moderate income households. Additionally, these areas, where there is a higher concentration of low and moderate income households, present an opportunity for the County to prioritize its limited public service funds in order to improve residents' socio-economic status and quality of life through quality programming such as after school programs, child care, job skills training, eviction prevention assistance and homeownership counseling, just to name a few.

Opportunity Areas were prioritized because these areas generally have strong schools, strong housing markets, low concentrations of poverty, and healthy economic characteristics. They provide a positive environment for families to raise children and allow elderly persons to live in a healthy community. Few affordable housing units exist in the Opportunity Areas. Anne Arundel County's Analysis of Impediments to Fair Housing Choice, prepared by Mullin & Lonergin Associates, calls for the County to invest its HOME funds for new family rental housing units on sites outside of "impacted areas," or conversely, within Opportunity Areas. Developing quality affordable units which are well managed and contribute to the vitality of the community, while providing the County's workforce an affordable place to reside are needed. Similarly, the Thompson v. U.S. Department of Housing and Urban Development Consent Decree calls for developing new affordable housing in "non-impacted" areas, which are areas where there are good schools, low concentrations of poverty, low concentrations of minorities, positive housing values and other healthy economic indicators. Although it is the County's objective to utilize HOME funds to construct new affordable units in these areas, no projects are being proposed during the Action Plan period.

Discussion

Low and moderate income families lack affordable housing choices throughout the County, especially in Opportunity Areas, which are defined by the Maryland Department of Housing and Community Development. As described in the *Anne Arundel County Consolidated Plan: FY 2016 – FY 2020*, the existing affordable units tend to be concentrated in the older areas of the County, along with the County's older housing stock. These areas, which also have a high concentration of minorities, are referred to as Priority Revitalization Communities and may have substandard housing issues. The Plan acknowledges that low and moderate income households within Anne Arundel County, many of whom are concentrated in the County's Priority

Revitalization Communities, need public services, such as employment training and affordable child care, in order to improve their economic standing.

AP-55 Affordable Housing

Introduction

The following chart only reflects the number of affordable housing units or housing assistance provided funding with CDBG, HOME, and ESG funds. The County also offers several other programs, including HOPWA and CoC funded tenant based rental assistance program which are targeted to the homeless and special needs population. The CoC funded program will provide tenant based rental assistance to 108 homeless households and the HOPWA program will also provide tenant based rental assistance to approximately 45 households.

**Table 7 - One Year Goals for Affordable Housing
by Support Type**

One Year Goals for the Number of Households to be Supported	
Homeless	16
Non-Homeless	41
Special-Needs	5
Total	62

**Table 8 – One Year Goals for Affordable Housing
by Support Requirement**

One Year Goals for the Number of Households Supported Through	
Rental Assistance	16
The Production of New Units	0
Rehab of Existing Units	29
Acquisition of Existing Units	17
Total	62

Discussion

The County will seek to expand rental assistance to the homeless, special needs populations, and very low income population over the year.

AP-60 Public Housing

Introduction

The Housing Commission of Anne Arundel County – which has an approved Public Housing Authority Agency Plan – provides a variety of housing units and programs to assist very low income households obtain or maintain affordable rental housing in the County. The Housing Commission owns and operates a total of 1,073 housing units in 10 communities located throughout the northern part of the County. Seven of these communities are federally defined public housing communities, of which five are restricted to senior and disabled residents. The senior public housing communities include Burwood Gardens, Pinewood Village, Pinewood East, Glen Square in Glen Burnie, and Stoney Hill in Odenton. Family communities include Meade Village in Severn and Freetown Village in Pasadena. In addition to the public housing properties, the Housing Commission also co-owns and manages Heritage Crest, Phase I of the renovation of Burwood Gardens consisting of 100 units serving the low income elderly population. The Housing Commission also owns Oakleaf Village, a 24 unit family community and Pumphrey House, a 15 unit community for the frail elderly population both of which were financed with State financing and serve low income residents.

As of October 2014, the Housing Commission had a total of 7,743 households on its public housing waiting list with an average waitlist time of two to five years. During the Summer of 2014, there were 10,024 families on the housing choice voucher waiting list. After experiencing waiting periods averaging seven to 10 years, the Housing Commission decided in July 2014 to close the housing choice voucher waitlist for the first time ever. The high numbers of households waiting on both public housing and housing choice vouchers reveal a great deal about the extent of need for housing assistance, as well as the composition of the populations seeking assistance.

Actions planned during the next year to address the needs to public housing.

In an effort to upgrade their housing stock, the Housing Commission is in a two phase demolition/disposition process of redeveloping Burwood Gardens, one of their oldest complexes. The community included 200 units for low income elderly and disabled residents. The property was functionally obsolete and not suitable for the population which it served. Phase I, which opened in November 2013, included 100 project based voucher units. The new building has been designed to better serve an aging population, many of whom have mobility impairments. Phase II is expected to commence in the next few years and will also include the demolition and reconstruction of approximately 100 apartments and town homes for persons with disabilities and working families.

Public housing residents can participate in a variety of programs which assist in leading them from welfare to independence. The Housing Commission's Family Self Sufficiency Program assists families leaving the public assistance system to achieve economic self-sufficiency. Assistance with accessing services such as child care, transportation, remedial education, job training, treatment and counseling for substance abuse, and credit counseling is provided by the Program Coordinator. As of July 2014, 227 families were participating in the program.

The Housing Commission will continue its Resident Services Program which provides support to public and assisted housing residents through counseling and referrals to address the social, health, emotional and economic problems and other barriers to independence and homeownership. The Housing Commission will also continue to work with the Boys & Girls Clubs of Annapolis and Anne Arundel County, Inc. to provide a variety of programs to residents of its two family communities. These programs target youth and their parents with comprehensive programs designed to promote discipline, education, empowerment, the arts, career development and avenues to higher education.

Actions to encourage public housing residents to become more involved in management and participate in homeownership.

The Housing Commission encourages its public housing residents to become involved in the management of their communities. Resident Councils operate at each of the public housing communities, providing a forum for residents to express their concerns and needs at monthly meetings. A 14 member Resident Advisory Board meets with key staff, providing a conduit for communicating information, sharing ideas, and ensuring that resident concerns are clearly identified, analyzed and evaluated for service. In addition, the Housing Commission has a resident serve on their Board of Commissioners.

Residents are also encouraged to provide feedback about their housing quality and communities. The Capital Fund Program is reviewed and updated annually through personal interviews and group meetings with residents. This process provides an opportunity for residents to rate the quality of each facet of their housing, as well as the services provided. The information is reviewed to identify areas of greatest concern. Any resident unable to attend the annual Capital Fund meeting can review the written proceedings and make comments to the staff charged with developing the Capital Fund Program.

In addition, regular surveys are conducted of residents from each public housing community to assess opinions relative to conditions within their personal living units, as well as the property in general, management and maintenance issues, and the resident services provided. These results are analyzed by the Center for the Study of Local Issues at Anne Arundel Community College

for use as a tool in setting priorities and establishing programs for maintenance services, resident services and management improvements. Survey results are tabulated and reported quarterly, as well as annually in the Capital Fund Program. Copies of the results are also made available to public housing residents.

Participants whose goal is homeownership are encouraged to take part in the Homeownership Voucher Program, which allows residents who are ready for homeownership to use their vouchers toward a mortgage payment. Interested participants are referred to the Homeownership Counseling Program administered by ACDS. Through the Homeownership Counseling Program, clients receive individual counseling in overcoming credit problems and information on budgeting for a home purchase, obtaining a mortgage loan, and preparing for settlement. As of February 2014, 21 families had purchased homes through the Homeownership Voucher Program. These families may also receive assistance through the County's Mortgage Assistance Program.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance.

The Housing Commission of Anne Arundel County is not designated as troubled.

Discussion

Long waiting lists and a limited number of public housing units have contributed in deterring the County's low income residents from finding affordable housing options. The County's public housing units rarely become available to alleviate the long waiting list. It typically takes two to five years for one of these units to become vacant. It takes even longer for a resident on the housing choice voucher waiting list to receive a subsidy that provides them with a broader range of housing options in the County. As a result, the long waiting list and timeframes prompted the Housing Commission to close its waiting list for the first time ever. With approximately 18,000 County residents waiting for either a public housing unit or a housing choice voucher, it is apparent the County has a need for housing that is affordable to all of its residents.

While the public housing communities are in good condition, many of them are aging and can no longer meet the needs of their populations, particularly the senior residents where accessibility is a critical issue. With limited capital improvement funding, the Housing Commission finds it difficult to update its communities, causing the stock of public housing to develop substandard conditions.

AP-65 Homeless and Other Special Needs Activities

Introduction

Anne Arundel County has a collaborative and well-coordinated community based planning process that seeks to ensure the needs of persons who are homeless or at-risk of homelessness within the County are being met. The County makes a continuum of housing and services available including prevention, outreach, and supportive services, as well as emergency, transitional, and permanent housing. ACDS, with support from the Anne Arundel County Department of Social Services (DSS), coordinates the Continuum of Care Planning Group, referred to as the Anne Arundel and Annapolis Coalition to End Homelessness (Homeless Coalition). The Homeless Coalition is responsible for developing the competitive Continuum of Care application and for developing the plan to end chronic homelessness in Anne Arundel County.

The Homeless Coalition consists of over 50 County and City of Annapolis agencies, concerned citizens, nonprofit homeless service providers, private nonprofit organizations serving special needs clientele, as well as others with interests and roles in ending homelessness in the County. The Homeless Coalition has continually assisted the County in submitting successful applications for federal funds and developing new programs and services to address the needs of the homeless population. For example, Anne Arundel County applied through HUD's 2014 federal competitive application process and was awarded a total of \$2,451,633 in competitive 2014 Continuum of Care (CoC) funds. Specifically, \$1,914,822 in CoC funds were awarded in order to continue funding 11 permanent supportive housing programs and \$506,269 will be used to fund three transitional housing programs.

The Homeless Coalition is in the process of strengthening the County's Coalition and overall continuum of care for the homeless. Homeless Coalition members played an active role in the development of the new Consolidated Plan FY 2016 – FY 2020.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs.

The Anne Arundel CoC has adopted a coordinated assessment system to stream line outreach procedures, thereby helping homeless persons to easily access programs. Homeless needs are assessed at the three main County homeless agencies: Light House, Inc., Arundel House of Hope, Inc. (AHOH) Homeless Resource Center and Winter Relief program; and Sarah's House. The CoC selected the VI-SPDAT as its primary assessment tool which is incorporated into the

CoC's HMIS system. All persons entering the shelter system are assessed using the VI-SPDAT tool.

The CoC has two outreach teams, Crisis Response Team and the Assertive Community Treatment (ACT) Program, targeting homeless diagnosed with a mental illness. The ACT Program receives referrals from the police, hospitals, and shelters when a homeless person is in crisis. AHOH and Light House operate outreach services and provide case management, day shelter, meals, and links to mainstream resources. In order to reach the street homeless, the CoC is building outreach advocacy teams to be able to build relationships and offer services to the County's most vulnerable homeless living on the street.

The CoC also hosts an annual Homeless Resource Day which allows service providers to successfully reach out to the homeless and those at-risk of homelessness. This event is well publicized to the entire community. The Homeless Resource Day, offering comprehensive services, allows service providers to offer their services in a concentrated manner on one day, as well as to set up appointments for follow-up visits. Bus tokens are provided to allow participants access to these follow-up appointments.

Addressing the emergency shelter and transitional housing needs of homeless persons.

Emergency Shelter – Anne Arundel County has 53 year round and 85 seasonal emergency shelter beds for individuals, and 99 year round emergency beds for families. Typically, emergency shelters provide temporary housing for up to 90 days, along with three meals, case management, life skills, training, housing search assistance and other support services. The rotating church shelter, called the Winter Relief Program, provides transportation, meals, and temporary housing between the hours of 5:00 p.m. and 7:00 a.m. from November through April. An additional 54 freezing weather beds are provided by local shelters and the City of Annapolis. There are a total of 88 year round, seasonal, or overflow freezing weather beds available for chronically homeless persons in the County.

In Local Fiscal Year 2016, Sarah's House, operated by Associated Catholic Charities, Inc., will receive \$85,000 in Emergency Solutions Grant (ESG) funds from the County. Sarah's House provides emergency shelter to the County's homeless population, as well as a wide array of supportive services. It is estimated that 425 homeless persons, including children, will be assisted by Sarah's House during the next year.

Transitional Housing – The County has 16 transitional housing beds for individuals and a maximum of 77 transitional housing beds for families (a total of 24 units). Transitional housing

provides temporary housing and intensive supportive services for up to two years. The purpose of a transitional housing program is to help families and individuals gain the skills to be successful once they move to permanent housing. There is generally a shortage of emergency shelter for both families and individuals in the County, especially during the summer months when the rotating shelter and freezing weather beds are unavailable.

In Local Fiscal Year 2016, the County will continue to support the operation of existing transitional housing programs with federally awarded CoC funds. Sarah's House was awarded funds in the amount of \$323,698 to continue to provide transitional housing for 22 homeless families. The Light House, Inc. applied for funds in the amount of \$41,501 to continue to operate the Anchor House Transitional Housing Program which serves up to three families at any given time. AHOH was awarded \$127,033 in CoC funds for the Fouse Center which provides transitional housing for approximately 10 men at any given time, including the chronically homeless. Additionally, AHOH will continue to operate a transitional housing program for six homeless veterans. It is anticipated that approximately 93 homeless persons will be provided transitional housing in Local Fiscal Year 2016.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again.

The County is committed to ending chronic homelessness by outreaching and developing housing options for this population. The Homeless Coalition has embraced the Housing First Model as its strategy for ending chronic homelessness. As part of the development of the County's Coordinated Assessment process, the Homeless Coalition adopted VI-SPDAT as its assessment tool and incorporated it into the HMIS system. The VI-SPDAT is a nationally accepted and recommended survey tool which evaluates and ranks each homeless individual or family based on a number of risk factors and generates a centralized list of most vulnerable, chronically homeless individuals and families. Those who are ranked as the most vulnerable and chronically homeless are given priority for all of the County's HUD funded permanent supportive housing programs and other services. The centralized list is a coordinated waitlist for all HUD funded permanent housing programs in the County.

The County uses a rapid re-housing strategy for homeless families and provides Emergency Solutions Grant (ESG) funded rapid re-housing to approximately 10 families per year. Additionally, the United Way of Central Maryland has funded a prevention and diversion program, including a rapid re-housing strategy, for families in the County. The rapid re-housing

strategy is limited by the availability of funds. The County's family shelters also work to help families increase their incomes so that they can find housing. Given the high cost of housing, many homeless families stay with other family members after they leave shelter.

The County seeks to end homelessness among veterans as well. AHOH operates Patriot House, a Veteran's Administration (VA) per diem funded transitional housing program for homeless veterans. AHOH works closely with the Baltimore VA Medical Center to ensure each veteran receives necessary medical care, services, and access to permanent housing (through the HUD VASH program). Many graduates of the program improve their income enough to afford unsubsidized housing as well. Additionally, outreach workers from the Baltimore VA Medical Center come to the AHOH Homeless Resource Center on a monthly basis to link homeless veterans to services.

Shelters staff work to reduce recidivism. Currently, approximately 35 percent of sheltered homeless experience more than one episode of homelessness and return to shelter. This is due in part to the high cost of housing in Anne Arundel County and the difficulty of low income individuals finding units they can afford without a subsidy. Those who enter CoC funded permanent housing seldom return to emergency shelters. The County incorporates the following strategies to reduce returns to homelessness: (1) provide comprehensive case management and continued aftercare service once a participant leaves; (2) build linkage to all mainstream resources; and (3) focus on increasing employment and income by ensuring the homeless are linked to employment services or receive all benefits, such as SSI, for which they are eligible.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

One of the County's key strategies for ending homelessness is to prevent individuals from becoming homeless in the first place. A number of County agencies assist households in avoiding homelessness by providing financial assistance to prevent eviction, as well as to help with preventing the disconnection of utilities. The County uses CDBG, FEMA, State, and private funds to provide this assistance. Additionally, the United Way has funded a prevention and homeless diversion program. In Local Fiscal Year 2016, \$25,000 in CDBG funds will be allocated to Anne Arundel County Community Action Agency and \$25,000 in CDBG funds will be allocated Calvary Economic Development Corporation to provide eviction prevention, utility turn-off as well as help with first month's rent.

The County has developed discharge plans and strategies, depending on the population being served, to prevent individuals being discharged from a publicly funded institution – such as foster care, hospitals, mental health programs, and or jail – from becoming homeless. The Department of Social Services (DSS) is responsible for implementing discharge planning for children in foster care. The County’s goal is to make sure every child has a permanent supportive connection before they age out of care.

Although there are no publically funded hospitals or health care facilities in the County, the two privately funded hospitals have agreed to work with DSS to help ensure individuals leaving these facilities are not released to homelessness. Both the Baltimore/Washington Medical Center and the Anne Arundel Medical Center, employs social workers to link patients to services prior to discharge. The inpatient hospital treatment team complete a needs assessment upon entry into the facility and develops a treatment plan that addresses needs such as mental health, housing, substance abuse, job skills, and life skills. Anne Arundel County Mental Health Agency also employs aftercare service workers who provide the local link between psychiatric hospitals, residential treatment facilities and community resources to ensure effective discharge planning. The Health General Article, 10-809 Annotated Code of Maryland, prohibits discharges from state mental health facilities to homelessness.

The County makes every effort to prevent individuals exiting the County Detention Centers from becoming homeless on discharge. The Detention Centers provide case management, including discharge planning, to all individuals sentenced for a time period of greater than seven days in either of the County's detention facilities. Detainees are referred to internal GED training; job training, drug treatment, and other life skills type courses in order to prepare for their exit from the detention center. Mentally ill detainees are referred to the State funded Mental Health Jail Project which link inmates to services and housing upon discharge from the jail. The Detention Center hosts on-site Community Service Fairs to help link in-mates to programs, services and housing options upon release.

Discussion

The County has been successful at applying for the competitive CoC funds and has built an inventory of 221 permanent supportive housing beds, most targeted to chronically homeless. During Local Fiscal Year 2016, the County will offer the following housing programs to the homeless. All of these supportive housing programs will provide intensive case management and supportive services.

Rapid Re-Housing Program – \$61,571 in ESG funds is allocated to Arundel House of Hope, Inc. (AHOH) to help eight homeless families quickly access permanent affordable housing.

Women in Safe Haven (WISH) Program – AHOH was awarded \$56,883 in CoC funds to continue to operate the WISH Program which provides permanent supportive housing for five chronically homeless women.

Safe Haven I – AHOH was awarded \$54,322 in CoC funds to provide permanent supportive housing to four chronically homeless men.

Safe Haven II – AHOH was awarded \$57,007 in CoC funds to provide permanent supportive housing to four chronically homeless men.

Community Housing Program – AHOH was awarded \$56,489 in CoC funds to provide permanent supportive housing to six chronically homeless men and women.

Housing First I – People Encouraging People, Inc. (PEP) was awarded \$63,912 in CoC funds in and will provide tenant based rental assistance and intensive case management services to a total of five chronically homeless persons.

Housing First II – PEP was awarded \$115,220 in CoC funds in and will provide tenant based rental assistance and intensive case management services to a total of eight chronically homeless persons.

Supportive Housing Opportunity Program (SHOP) – The Anne Arundel Mental Health Agency was awarded \$192,271 in CoC funds to tenant based rental assistance and intensive support services for eight homeless households diagnosed with a mental illness.

Samaritan Housing Program – The Mental Health Agency was awarded for \$62,762 in CoC funds to provide five tenant based rental subsidies and supportive services to chronically homeless individuals diagnosed with a mental health issue.

Shelter Plus Care – The Maryland Mental Hygiene Administration was awarded \$393,631 in CoC funds to continue the Shelter Plus Care Program providing tenant based rental assistance and supportive services to 26 homeless households.

Permanent Supportive Housing Program – The Housing Commission of Anne Arundel County was awarded \$374,749 to provide approximately 25 rental vouchers and supportive services for chronically homeless households with disabilities.

Anne Arundel Partnership for Permanent Housing Program – ACDS was awarded \$452,417 in CoC funds to administer a permanent housing program, which is operated through a partnership between the Housing Commission, AHOH and Community Residences, Inc. The program

targets participants who are considered either hard to serve or are chronically homeless and provides intensive case management and supportive services. Approximately 25 households, including children, are expected to be served annually by this program.

In addition to striving to end homelessness and to meet the needs of those who are homeless, the County will also continue to address the housing needs of other special needs population, such as those with diagnosed with HIV/AIDs, the disabled, and elderly. At a minimum, the following actions will be taken in Local Fiscal Year 2016: (i) one unit will be acquired through the CHDO Housing Acquisition/Rehab Program; (ii) 45 households will be assisted through the Housing Commission's HOPWA funded Rental Assistance Program; and (iii) four homes will be modified for persons with disabilities through the CDBG funded Accessibility Modification Program.

AP-75 Barriers to Affordable Housing

Introduction

The *Anne Arundel County Consolidated Plan: FY 2016 – FY 2020* outlined five major barriers to affordable housing, including (1) lack of affordable supply to meet current demand; (2) future housing demand; (3) current land use patterns; (4) lack of financial resources; and (5) NIMBYism. These barriers are summarized below.

Lack of Affordable Housing Supply to Meet Current Demand

According to the Baltimore Regional Housing Plan and Fair Housing Equity Assessment, when compared to the region, Anne Arundel County has a smaller share of affordable units, as well as a relatively low vacancy rate and high rent rates, demonstrating the relative lack of supply.

Future Housing Demand

According to the Sage Policy Group, Inc.'s BRAC Impact Housing Study, it was projected by 2015, 15,700 households looking for housing in Anne Arundel County would be unable to find it. Excess demand will keep existing housing prices high and will encourage new construction at the high end of the market. Vacancy rates for all housing will be relatively low with vacancy rates for less expensive housing becoming particularly low. The availability of housing affordable for low and moderate income households will diminish.

Current Land Use Patterns

According to the Anne Arundel County's Analysis of Impediments to Fair Housing Choice (AI), conducted by Mullin & Lonergin Associates, there appears to be a scarcity of land zoned by right

for multi-family housing in Anne Arundel County. In a high-cost housing region, multi-family housing is often the most feasible option. Undeveloped land zoned by right for medium and high-density residential development is in short supply in the County. This has the effect of limiting affordable housing choices for members of the protected classes.

Lack of Financial Resources

The lack of financing for affordable developments also presents a challenge. Federal funding for federal entitlement programs supporting housing, such as CDBG and the HOME have been drastically cut over the last decade. For example, over the last decade, the County's allocation of federal CDBG funds dropped from \$2.44 million to \$1.78 million, or 27 percent, while its share of HOME funds dropped from \$945,579 to \$591,207, or 37 percent. The outlook for increased funding, or even level funding, at the State and federal levels is not encouraging.

NIMBYism

The lack of support by a community or by neighboring residents for proposed affordable housing communities or projects presents a challenge in the County for projects benefiting low and moderate income persons. Sometimes referred to as NIMBYism ("Not in My Back Yard"), this phenomenon presents an additional obstacle to affordable housing developers and group home providers ability to procure affordable, developable land or to buy existing homes for a special needs population.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment.

In an effort to address these barriers, the County will explore land use regulations that will encourage developers to provide affordable housing for low and moderate income wage earners in commercial districts. To reduce development costs, the County will provide Payments-in-Lieu of Taxes (PILOTs) agreements as a financial incentive for developers building affordable rental housing and allow for other costs saving measures, such as waiving impact fees for affordable housing developments and waiving water and sewage fees for housing for elderly persons of modest means. The County will also provide surplus land at no cost in exchange for affordable homeowners and rental units where feasible. In an effort to increase the supply of affordable family housing in non-impacted areas, the County will prioritize its federal funds for new affordable rental housing in Opportunity Areas. Finally, to address NIMBYism the County will support efforts to promote fair housing and educate communities on affordable housing and

reduce common misconceptions. The County will also work toward establishing a local Fair Housing ordinance which will help underscore the importance of fair housing in the County.

Discussion

Current and future demand is expected to continue to outstrip the supply of affordable housing, especially for low and moderate income households among the County's workforce. In order to increase the supply of affordable units, local jurisdictions may subsidize the creation of affordable units through direct subsidies such as low interest loans or grants and/or create land use policies to make land available and affordable for developing affordable units. Current land use patterns in Anne Arundel County present a challenge for affordable housing development where there is a scarcity of land zoned by right for multi-family housing, which tends to be the most cost effective option when developing affordable housing. At the same time, there is very limited federal, State and local funding available to provide the type of low interest or no interest financing required to ensure housing developments stay affordable for low and moderate income households. Finally, NIMBY attitudes in many communities create a barrier to developing rental housing for low and moderate income households.

AP-85 Other Actions

Introduction

In addition to the programs and projects described in Section AP-35, the County and its partners will take other actions in an effort to meet its housing and community development needs. From stretching scarce resources by leveraging multiple sources of funding, these actions will complement the programs previously described to create a comprehensive strategy to address the unmet needs of County residents. This chapter describes these complementary actions including actions to (i) remove obstacles to unmet needs, (ii) address barriers to affordable housing, (iii) evaluate and reduce lead based paint hazards, and (iv) reduce the number of households living below the poverty level. Finally, this chapter lays out the institutional structure the County has established for comprehensive service delivery and describes how the County government continuously strives to enhance coordination among the multiple County agencies and service providers.

Actions planned to address obstacles to meeting underserved needs.

Anne Arundel County Consolidated Plan: FY 2016 – FY 2020 (Program Year 2015-2019) demonstrated the growing concern of increasingly fewer affordable housing options for lower income residents living in Anne Arundel County. Although the County's quick recovery from the housing recession created a strong homeowner and rental housing market with high home prices and rental rates that have steadily increased over the past decade, the County continues to struggle because the median household income rate is not growing at the same pace. The County lacks available subsidized housing units and vouchers. This has resulted in a large number of Anne Arundel County households, especially lower income households, having a severe housing cost burden as they pay more than 50 percent of their income on housing costs.

During the housing recession, home values took a sharp decrease as the number of housing sales began to decline. Concurrently, rent rates began to increase as renting – as opposed to owning – gained popularity with decreased economic risk. Now that the recession has ended, housing sales have begun to recover as home values have steadily increased over the past few years. Unfortunately, rent rates have not decreased, thus lessening affordable housing option for the County's low to moderate income households.

Although the median household income rates have increased over the past decade, they have lagged behind rising costs. The County has many service workers and professionals including police officers, teachers, and dental assistants, who do not have enough income to afford to live in the County.

Additionally, the County's public housing authority is limited with the number of available units and vouchers. It has experienced long waiting lists with approximately 18,000 County residents waiting for either a public housing unit or a housing choice voucher thus further lessening affordable housing options for the County's low income population.

If rent rates and home values continue to increase, and the availability of housing subsidies continue to be limited, while median household income levels increase at a slower pace, the issue of housing affordability will continue to get worse causing a greater disparity with the availability of affordable units.

One hundred percent of the County's federal entitlement funds are targeted to serving low and moderate income residents through an array of projects outlined in this plan. Additionally, the County has allocated \$665,000 in County general funds to support and complement the activities, projects and programs funded through the federal funds. The County also works diligently to leverage the State and federal funds as much as possible with private dollars to meet the needs of our low and moderate income residents.

Actions planned to foster and maintain affordable housing.

Specific activities to foster and maintain affordable housing undertaken in Local Fiscal Year 2016 are highlighted below.

The County will provide County-funded homeownership counseling, financial literacy training, and foreclosure prevention counseling to over 750 households.

A total of 20 low income households will be provided property rehabilitation services and five very low income households will be provided Property Repair Services.

The Mortgage Assistance Program will help 12 first time homebuyers purchase their first homes by providing down payment, closing cost, and mortgage write-down assistance.

The County will increase the supply of scattered site rental housing by acquiring and rehabilitating four units to be rented to low income families. Efforts will be targeted to Priority Revitalization Communities.

Prior year HOME funds will be used to assist with gap financing for a 48 unit affordable housing development for families in the Odenton Town Center area, called Berger Square. The site is located in a County designated Opportunity Area.

The County will provide rental assistance to 179 homeless households with CoC funds, five homeless families with ESG funds and another five homeless families with HOME funds, and a minimum of 45 households with HOPWA funds.

Actions planned to reduce lead-based paint hazards.

Through strict adherence to the policies and procedures, Anne Arundel County has greatly reduced the lead-based paint (LBP) risks associated with housing units built prior to 1978 and thus, has significantly increased the access and availability of lead safe and lead free housing for low and moderate income County households.

The federally funded Property Rehabilitation Program, and Acquisition and Rehabilitation Program are both administered by ACDS in accordance with the Lead-Based Paint Hazard Reduction Act of 1992, or Title X, which took effect in September 2000. Before any construction activities are undertaken, ACDS requires a qualified Risk Assessor to properly test each applicable residence for the existence of LBP and prepare a risk assessment report which dictates the required methods for addressing the LBP hazard.

Residences with peeling or flaking paint are not eligible to be purchased through the federally funded Mortgage Assistance Program unless any noted LBP hazard deficiencies are corrected following proper lead safe work practices and a passed LBP clearance report, as prepared by a certified LBP risk assessor, is provided to ACDS.

LBP in Countywide residential rental properties is addressed through the enforcement of the State of Maryland's Reduction of Lead Risk in Housing law that requires owners of rental properties to register their units with Maryland Department of the Environment (MDE), distribute specific educational materials to prospective tenants and to meet specific LBP hazard reduction standards. In addition, all contractors performing lead paint abatement activities must be trained by a MDE accredited/licensed training provider and must receive accreditation to perform lead paint activities.

Residential housing in the County is also governed by the County's Property Maintenance Code which requires exterior wood surfaces to be treated or be protected from the elements and decay and all exterior surfaces, including soils, be free of peeling, flaking and blistering paint.

Actions planned to reduce the number of poverty-level families.

Nearly six (5.7) percent or 30,494 of the County's residents lived below poverty level in 2013 as defined by the U.S. Census Bureau. Poverty impacts all aspects of an individual's life and is caused by a myriad of complex factors which in turn makes ending poverty a difficult task. Primarily, it is a function of income, which is related to opportunity, education, job training, and employment. Therefore, the County's primary anti-poverty strategy is to create and foster employment and economic opportunities for low income residents.

The responsibility for implementing strategies to foster employment and economic opportunity is shared and coordinated among various government agencies, service providers, and other organizations. However, the County's Department of Social Services (DSS) is the agency primarily tasked with assisting residents who fall below the poverty line. DSS partners with the Anne Arundel Workforce Development Corporation and the Community Action Agency on a number of efforts to assist County residents with moving beyond poverty. In addition, Anne Arundel Community College and the Opportunities Industrialization Center of Anne Arundel County (OIC) provide courses and programs to enhance employment skills. Anne Arundel County Family Support Centers, operated by Maryland Family Network and DSS is located in Annapolis. The Center provides a wide range of programs including (i) education and employment readiness, (ii) adult education and GED prep, (iii) programs for parents, young fathers, and children, and (iv) a teen parent alternative high school program.

DSS also operates a Community Resource Center and a Customer Service Center in Glen Burnie and Annapolis. These Centers offer ‘one-stop’ access to community services at a single location. Not only can residents access the traditional income supports such as Temporary Cash Assistance (TCA) or Food Stamps. They can also access Jobs Works Arundel, an employment program, operated by Anne Arundel Workforce Development Corporation. Job Works Arundel is a mandated work readiness and job placement program. The Center also provides space for the County’s community partners such as the Literacy Council of Anne Arundel County, the Organization for Hispanic and Latin Americans, and the Maryland Division of Rehabilitation Services.

The County uses its federal funds for projects and programs providing maximum benefit to extremely low, low and moderate income households. Specifically, in Local Fiscal Year 2016 the County will provide \$15,000 in CDBG funds to support the Opportunities Industrialization Center of Anne Arundel County. The Program offers English for Speakers of Other Languages, basic academic skills, GED preparation, and computer skills training classes to low income unemployed and underemployed County residents. The program is expected to benefit approximately 50 very low and low income persons over the next year.

Additionally, the County will continue to support the provision of quality affordable child care for low and moderate income residents to enable parents to work or obtain employment training. CDBG funds in the amount of \$25,000 will be provided to continue the Community Action Agency’s Child Care Program which will provide extended child care hours for children enrolled in Head Start Programs located at the Meade Village site in Severn and the Lloyd Keaser Community Center in Brooklyn Park. This program expects to serve approximately 34 limited income children.

CDBG funds in the amount of \$9,600 have also been allocated to Vehicles For Change to continue their program. This program prepares donated cars for resale at a low cost to limited income households to enable them to maintain employment and become financially secure and independent.

Actions planned to develop institutional structure.

Anne Arundel County is uniquely organized to administer housing and community development programs and has developed a comprehensive approach to enhance the coordination between various departments of County government, State agencies, other public agencies, private nonprofit agencies and organizations, and for profit developers and lenders.

Anne Arundel County is governed by an elected County Executive and County Council. The County Council is the legislative body of Anne Arundel County government and approves all policy and budgetary actions. The County Executive, representing the executive branch of government, appoints the Chief Administrative Officer and other heads of executive agencies in order to implement the policies and budgets as approved by the County Council. The Chief Administrative Officer, on behalf of the County Executive, oversees ACDS who is responsible for administering housing and community development activities in the County.

ACDS functions as the lead agency for housing and community development programs in the County. ACDS is a private nonprofit corporation created to address housing and community development needs and is under contract with the County to plan, administer, and implement the federally funded CDBG Program, HOME Program, ESG Program, HOPWA Program, CoC and State housing rehabilitation programs and County funded housing and community development programs. Subrecipients, private nonprofit service providers and housing developers carry out many of the activities funded under these programs. ACDS directly administers programs such as the Property Rehabilitation Program, Affordable Housing Program, and the Homeownership Counseling and Foreclosure Prevention Counseling Program. Depending on the project, ACDS takes on the role of the developer, the lender, and/or the construction manager which necessitates careful coordination with many governmental agencies and departments.

The structure of the ACDS Board of Directors allows for coordination among various lead agencies. The 11 member Board includes three members appointed by the County Executive and one appointed by the Housing Commission. These appointed members provide integral communication links between ACDS and the departments and agencies these members represent. The involvement of the Board members adds a depth of experience to the planning and delivery of housing and community development programs and activities in the County.

In addition to ACDS, Anne Arundel County benefits from strong governmental agencies, commissions, and closely connected nonprofit organizations with well-defined roles in meeting the needs of the low income community. These agencies and nonprofit organizations include the Housing Commission, Department of Social Services, Department of Health, Mental Health Agency, Department of Aging and Disabilities, the Commission on Disability Issues, Anne Arundel County Workforce Development Corporation, the Community Action Agency and the Human Relations Commission. The County also benefits from a strong economic development arm. The Anne Arundel Economic Development Corporation (AAEDC) provides economic development leadership for the County by building alliances with regional partners, recruiting new employers, supporting existing employers, and providing loans to new and expanding businesses.

Finally, the County also has the opportunity to work with many nonprofit and for profit housing developers and service providers, including CHDO organizations, who assist low income and

special needs populations. These organizations provide housing and services to the homeless, developmentally disabled, the mentally ill, those infected with HIV/AIDS and chronic substance abusers among others.

Actions planned to enhance coordination between public and private housing and social service agencies.

Anne Arundel County has a collaborative and well-coordinated community based planning process that seeks to ensure the needs of extremely low, low and moderate income persons, homeless persons and the special needs populations within the County are being met.

The Anne Arundel and Annapolis Coalition to End Homelessness (Homeless Coalition) is a planning group consisting of over 50 organizations, including County and City of Annapolis agencies, nonprofit homeless service providers, private nonprofit organizations serving special needs clientele, as well as concerned citizens with interests and roles in ending homelessness in the County. The Homeless Coalition meets monthly and provides ongoing input into the needs and current issues facing the homeless.

The HOPWA Planning Group meets on an as needed basis and consists of the Housing Commission, the Department of Health and nonprofit service providers. This group meets to discuss the ever changing needs of the HIV/AIDS population of the County. Regular reports are given by the Housing Commission and the nonprofit providers in order to constantly measure whether the HIV/AIDS population is being adequately served.

The County also participates in the Anne Arundel County Affordable Housing Coalition. This Coalition brings together for profit and nonprofit housing developers, Realtors, lenders, the Housing Commission, ACDS, other County agencies, faith based institutions, and concerned citizens. The Coalition is the lead entity in advocating for and educating the community about affordable housing needs.

The County, ACDS and the Housing Commission work closely to identify needs, accomplish shared goals, and implement strategies. ACDS and the Housing Commission share a Board member who helps to coordinate the efforts of these two organizations. In addition, the Housing Commission assigns staff to participate in the Homeless Partnership, the HOPWA Planning Group, and Affordable Housing Coalition meetings. Although ACDS and the Housing Commission are managed by separate Executive Directors, their policies and programs complement one another.

Intergovernmental coordination on housing and community development issues within the region is accomplished through various means. ACDS, on behalf of the County, works closely with the City of Annapolis Department of Planning and Zoning and the Housing Authority of the City of Annapolis.

Additionally, the County joined with its counterparts in Baltimore City, Baltimore County, Harford County and Howard County (Regional Fair Housing Group) to conduct an Analysis of Impediments, examining both jurisdiction specific and regional impediments to fair housing. The County continues to work with the Regional Fair Housing Group to implement the recommendations from the plan. Finally, the County works very closely with the State on planning and implementing its housing and community development goals and strategies. Specifically, ACDS, on behalf of the County, has a daily working relationship with the Maryland Department of Housing and Community Development. This relationship ensures the County has access to all available funds to accomplish its goals and receives technical assistance as needed.

Discussion

Through a wide array of other actions, in addition to the projects outlined previously, the County will continue to address housing and community development needs in Local Fiscal Year 2016.

AP-90 Program Specific Requirements

Introduction

This Section describes program specific requirements, as required at 24 CFR91.220(g), for the Community Development Block Grant (CDBG), HOME Investment Partnerships (HOME), and the Emergency Solutions Grant (ESG).

**Community Development Block Grant Program (CDBG)
Reference 24 CFR 91.220(I)(1)**

Table 9 – CDBG Requirements

1	The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	250,000
2	The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified	0
3	The amount of surplus funds from urban renewal settlements	0
4	The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5	The amount of income from float-funded activities	0
Total Program Income		250,000

Table 10 – Other CDBG Requirements

1	The amount of urgent need activities during Local Fiscal Year 2016	0
2	The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income during Local Fiscal Year 2016.	100%

On behalf of the County, ACDS provides funds to project sponsors and clients to acquire, rehabilitate and otherwise assist with the development of housing, both owner-occupied and rental, for low and moderate income persons. In order for CDBG funds to be utilized to assist a rental project, rents must be affordable to comply with the low and moderate income housing national objective standard. Anne Arundel County has two separate definitions of affordable rents, one for projects funded exclusively with CDBG funds, and one for projects combining CDBG funds with other federal and/or State funding.

For rental projects where CDBG is the only source of federal funds and there are no State funds, affordable rents are defined as rents, excluding the utility allowances, which do not exceed the lesser of the Fair Market Rent as determined by HUD from time-to-time, or that amount which would equal 30 percent of the gross monthly income of a household earning 80 percent of the area median income, adjusted by family size, for the area as defined and published by HUD. In making this determination, it will be assumed that an efficiency unit will be occupied by a single person, a one-bedroom unit two persons, a two-bedroom unit by three persons, a three-bedroom unit by four persons, and a four-bedroom unit by a five person household.

For rental projects utilizing CDBG funds with other federal and/or State funds, affordable rents are defined by the other programs' requirements as long as the project continues to serve persons

at or below 80 percent of the area median income. The other programs include, but are not limited to, HOME, federal Low Income Housing Tax Credits, housing mortgage revenue bonds, public housing capital funds or public housing operating subsidies, HOPE VI, Project Based Section 8, Section 202 or Section 811 development funds, State rental housing development programs, and other similar government funded programs.

HOME Investment Partnership Program (HOME) **Reference 24 CFR 91.220(l)(2)**

Describe other forms of investment being used beyond those identified in Section 92.205.

All of the County's HOME funds will be used as forms of investment described in Section 92.205(b); no other forms of investment will be provided.

Describe the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254.

As required in 24 CFR 92.254, HOME loan funds are used for direct subsidy to assist homebuyers with down payment and closing costs, as well as mortgage write-down assistance, to enable them to purchase a home. Each homebuyer assisted with HOME funds is required to sign a written agreement that details the terms and conditions of their HOME loan, prior to receiving the loan. A deed of trust is recorded against the purchased property securing the HOME funds. This lien is non-interest bearing and requires repayment upon sale or transfer, if the property is no longer the income eligible buyer's primary residence, or at the end of 30 years, whichever comes first. Repayment of the loan is required on the entire amount borrowed; however, the amount that must be repaid is limited to the net proceeds from the sale of the home. Net proceeds are defined as the sales price minus superior loan repayment and closing costs paid by the seller. Compliance during the affordability period is achieved through monitoring of all borrowers to confirm the property is still their primary residence. Should a homeowner want to refinance their first mortgage during the term of the HOME loan, the request will be reviewed to ensure that it meets the requirements of the Subordination Policies administered and managed by ACDS.

Describe the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4).

HOME regulations at CFR 92.254 states if HOME funds are used for homebuyer assistance, that the County must establish a value limit equal to the HOME affordable homeownership limits provided by HUD for newly constructed housing and for existing housing. The HOME homeownership value limits, effective as of April 13, 2015, for Anne Arundel County is \$276,000 for an existing home and \$325,000 for a newly constructed home. These maximum home values apply to homes purchased with HOME funds and the after estimated rehabilitation value for housing rehabilitated with HOME assistance.

Describe plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b).

The County will not utilize HOME funds to refinance existing debt secured by multifamily housing; therefore, this Action Plan does not include guidelines for refinancing pursuant to 24 CFR 92.206(b).

Emergency Solutions Grant (ESG) Reference 91.220(I)(4)

Provide written standards for providing ESG assistance.

Anne Arundel County will use its Local Fiscal Year 2016 ESG funds to fund an emergency shelter and a rapid re-housing program. Specifically, \$85,000 in ESG funds will be provided to the Associated Catholic Charities, Inc. (Catholic Charities) Sarah's House Family Shelter Program and \$61,571 will be provided to continue Arundel House of Hope's (AHOH) Rapid Re-Housing Program. Pursuant to the regulations for Annual Action Plans at 24 CFR 91.220(I), the *Anne Arundel County Emergency Solutions Grant Policies* describes Anne Arundel County's implementation of the ESG Program.

If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

In the Fall of 2013, the County began implementation of a coordinated intake assessment system for serving the homeless population. The County's Coordinated Assessment is a de-centralized

coordinated assessment system, a “no wrong door” model of intake and referral. The primary County’s shelters and programs – Light House Shelter, Sarah’s House, Arundel House of Hope Day and Resource Center, and Department of Social Services – serving the homeless has adopted a common assessment tool and data collection forms. The purpose is to deliver a more consistent level of services and housing to those who are at-risk of homelessness or experiencing homelessness by identifying the appropriate level of service for each applicant, and then assisting the applicant in accessing the required level of services and/or housing needed to attain and remain in permanent housing.

The County uses the VI-SPDAT as its assessment tool, modified to include additional questions for a broader section of the homeless population, including those with fewer barriers. The assessment tool is incorporated into the County’s Homeless Management Information System (HMIS). Initially, homeless programs currently utilizing the HMIS system will be trained in the unified application and assessment process.

Secondary organization, whose primary purpose is not homeless services, and not currently on HMIS, will use paper assessments for applicants seeking services. These assessments will be submitted for entry into HMIS to the County’s Homeless Coordinator and HMIS Administrator. All homeless persons will be entered into the HMIS system. The County recognizes the need for integrating service providers who meet the multiple and varying needs of all segments of the homeless community into HMIS and will strive to do so. Once assessed, a homeless person will be referred to the appropriate services based on their identified needs.

Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

The process for awarding ESG funds is the same as the process for awarding CDBG, HOPWA, and HOME funds. Proposals are solicited during the fall of each year from the community at large for projects for the next fiscal year. At the first of two annual public hearings held by ACDS on behalf of the County, the public is asked to comment on the needs of low and moderate income County residents. At the hearing, staff describes the amount and nature of federal funds expected to be available, solicits proposals for the use of these funds, and explains the criteria for project selection.

Additionally, staff from ACDS facilitates meetings throughout the year with County providers of homeless services where the needs and priorities of the homeless are identified and discussed. These ongoing discussions help to direct the use of ESG funds within the County. Based on local goals and outcomes established in the Consolidated Plan, and as a result of the monthly

provider meetings, ACDS staff recommends specific projects for funding to the ACDS Board of Directors at the second public hearing, held in the winter of each year.

Once given approval by the County Executive, these recommendations become part of the County's budget process and awards are made official when the budget is adopted by the County Council each May. Any organization wishing to provide services for homeless persons in Anne Arundel County is encouraged to submit a proposal for consideration.

If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

As Anne Arundel County is governed by elected officials, it cannot guarantee the participation of "not less than one homeless individual or formally homeless individual" on the County Council, its policy making entity. Therefore, ACDS, on behalf of Anne Arundel County, will implement the procedures described herein to ensure various avenues for consulting with the homeless or ensuring homeless participation where possible.

ACDS is responsible for the staffing and oversight of the County's Continuum of Care Homeless Coalition, which is Anne Arundel County's continuum of care entity and an equivalent policy making entity with regards to homeless issues. The Homeless Coalition is an active participant in the County's planning efforts for the development of its five year Consolidated Plan and annual Action Plan. The Homeless Coalition has representation from formally homeless people. ACDS will continue to utilize the Homeless Coalition to gain insight, direction, and policy guidance for the planning and implementation of its program for the homeless population.

The Homeless Coalition conducts focus groups with homeless individuals at shelters and day resource centers to determine needs and provide insight in establishing goals and strategies for planning purposes. As part of ensuring that homeless participants are consulted when considering and making policies and decisions regarding ESG funded facilities, services, or other assistance, ACDS will conduct a focus groups at the ESG funded shelter as part of the County's five year consolidated planning process.

Describe performance standards for evaluating ESG.

Anne Arundel County will use the following two performance standards to measure the ESG program impact. The Homeless Coalition will continue to explore the development of additional performance standards as it develops its new strategic plan to end homelessness in 2015.

Targeting those who need the assistance most: In designing the Rapid Re-Housing Program and Emergency Shelter Program, the community has already targeted those most in need – the homeless. All agencies awarded funds to provide these services will be required to document that this is the population being served.

Reducing the number of people living on streets and in emergency shelters: All participants of the Rapid Re-Housing Program must be documented as homeless upon their entry into the program. The County's HMIS system will be used to monitor the results. As the demand for shelter currently exceeds the available resources, a reduction in those sheltered is not anticipated; however, there may be an increase in turnover of shelter beds and shorter stays, allowing for more people to access shelter instead of remaining unsheltered. Emergency shelters will be evaluated on their success in assisting guests to obtain permanent housing.

Discussion

HOPWA

Although the County does not receive Housing Opportunities for Persons with AIDS (HOPWA) funds directly from HUD, it does operate a HOPWA funded program. Funds for the HOPWA Program are awarded to the Baltimore Metropolitan Statistical Area. Dollars are then allocated by Baltimore City to each jurisdiction based on the number of HIV/AIDS cases in each jurisdiction, including Anne Arundel County.

The County makes the public aware of the availability of these funds through its normal public participation process. At the first of two annual public hearings held each fall by ACDS, on behalf of the County, the public is asked to comment on the needs of low and moderate income County residents with HIV/AIDS. At the hearing, staff describes the amount and nature of HOPWA funds expected to be available, solicits proposals for the use of these funds, and explains the criteria for project selection. Any organization or developer wishing to provide housing and services for persons with HIV/AIDS is encouraged to submit a proposal for consideration. Based on local goals established in the Consolidated Plan and as a result of the quarterly meetings, ACDS staff recommends specific projects for funding to the ACDS Board of Directors at the second public hearing. With the support of the ACDS Board of Directors, these recommendations are submitted to the County Executive. Once given approval by the County Executive, these recommendations become part of the County's budget process and awards are made official when the budget is passed by the County Council each May.

Additionally, ACDS staff facilitates quarterly meetings with providers of services for individuals with HIV/AIDS, where the needs and priorities of this population are identified and discussed. Members of this group include the Housing Commission, the Anne Arundel County Department

of Health and nonprofit housing and service providers. These ongoing discussions help to direct the use of HOPWA funds within the County to ensure the needs of this vulnerable population are met.

In Local Fiscal Year 2016, \$448,021 in HOPWA funds will be provided to the Housing Commission of Anne Arundel County to operate the Rental Assistance Program. The program provides tenant based rental assistance and supportive services to households affected by HIV/AIDS. It is anticipated that 45 low to moderate income households will receive HOPWA tenant based rental assistance through this program.



Appendix I



Emergency Solutions Grant Program Policies and Procedures Manual

Pursuant to the regulations for Annual Action Plans at 24 CFR 91.220(I), the following describes Anne Arundel County's Policies and Procedures for implementation of the Emergency Solutions Grant (ESG) Program.

Policies and Procedures for Evaluation of Participant Eligibility for ESG Assistance

- *Participant Definition:* At a minimum, all participants must meet HUD's "literally homeless" definition at the time of acceptance into an ESG funded program; that is, the participants served must be an individual or family who lacks a fixed, regular, and adequate nighttime residence, meaning: (i) has a primary nighttime residence that is a public or private place not meant for human habitation; (ii) is living in publicly or privately operated shelter designated to provide temporary living arrangements (including congregate shelters, transitional housing, and hotels and motels paid for by charitable organizations or by federal, state and local government programs); (iii) is exiting an institution where they have resided for 90 days or less and who resided in an emergency shelter or place not meant for human habitation immediately before entering that institution; or (iv) is fleeing, or is attempting to flee, domestic violence and has no other residence, lacks the resources or support networks to obtain other permanent housing and lives in an emergency shelter.
- *Emergency Shelter:* ESG funds are awarded to Catholic Charities for the operation of the ESG funded Emergency Shelter. However, the responsibility for evaluating a participant's eligibility for Anne Arundel County's ESG funded Emergency Shelter – Sarah's House Family Shelter, - is the Anne Arundel County Department of Social Services (DSS). At minimum, all shelter guests must document they meet HUD's Homeless definition as stated in 576.2. DSS screens applicants to ensure they have no other housing resource – such as friends or family they can stay with – prior to accepting them into the shelter
- *Rapid Re-Housing:* ESG funds for the County's Rapid Re-Housing Program are awarded to Arundel House of Hope, Inc. The responsibility for evaluating a participant's eligibility for Anne Arundel County's ESG funded Rapid Re-Housing Program will be assigned to AHOH, the agency awarded the contract for operation of the program. AHOH has established a standardized intake assessment for agency/agencies to use when screening participants for eligibility. All shelter and transitional housing providers have been made aware of the eligibility requirements, as well as to ensure that appropriate referrals are made. The Rapid Re-Housing Program will target homeless families.

Based on the program parameters, County providers, including shelters, supportive service programs, and street outreach providers, will complete an initial evaluation of participants to determine eligibility for the Rapid Re-Housing Program. Providers will then refer eligible participants with the proper documentation to AHOH to verify eligibility. Third party documentation will be required for all participants.

Additionally, AHOH will assess the ability of potential participants to maintain and increase their income as necessary to ensure they can remain housed once the temporary subsidy is no longer provided.

Standards for Targeting and Providing Essential Services Related to Street Outreach

The County's ESG funds will not be used for street outreach. ESG funds will be used for emergency shelter and rapid re-housing activities.

Policies and Procedures for Admission, Diversion, Referral, and Discharge from ESG funded Emergency Shelters

- *Admissions:* At a minimum, all shelter guests must document that they meet HUD's Homeless definition as stated in 576.2. Additionally, to be eligible for shelter, an applicant (a) cannot be discharged directly from a mental or correctional institution; (b) be a clear and present danger to themselves or others; (c) cannot be intoxicated by alcohol or under the influence of non-prescription drugs; (d) in need of acute medical, psychiatric, or nursing care; or (e) cannot have been convicted of a violent crime or crimes against children. Shelter guests are initially offered 90 days of shelter, with the opportunity to return if space is available once they have stayed 90 days. Guests can also apply for admission to Sarah's House Transitional Shelter during their 90 day stay.
- *Diversion:* All guests will be screened by the staff from DSS. During the initial screening, the DSS screener will assess an individual or family resources and situation to determine if other housing options are available. Shelter is only offered when no other housing options are obtainable.
- *Referral:* If beds are not available at the time of screening, the DSS screener will refer an individual or family to other community resources, shelter, and supports. Otherwise, the DSS screener will refer the individual or family to Sarah's House Family Shelter, the County's ESG funded shelter, where a case worker will assess their needs and develop a case plan. All shelter guests are referred to services as part of their case management while at the shelter.

- *Discharge:* Sarah's House Family Shelter may terminate assistance if an individual or family violates shelter rules or program requirements in accordance with a formal written process that recognizes the rights of the individuals affected. Generally, program rules are reviewed with each guest upon entry into the program. Violation of rules, either through the inability or unwillingness, may result in an involuntary exit from the program. Generally, the guest is informed of being dismissed from the shelter and will be transported to the DSS offices the next working day. An immediate dismissal is only enforced if the guest's behavior is deemed to be a threat to the safety of the facility and/or other guests and staff. If a guest leaves any belonging at the shelter, there is a 48-hour grace period before the belongings are discarded.

Safeguards to Meet the Safety and Shelter Needs of Special Populations

Sarah's House, the ESG funded shelter, has a handicapped accessible room and bathroom to serve those individuals with disabilities. Sarah's House also offers mental health and substance abuse assessments by licensed professionals. The program has 24 hour security and program staff available to meet the needs of shelter guests. Case Management and support services are available to all guests including those with the highest barriers to housing. Those individuals may apply for transitional housing which provides supported housing for a period of 24 months allowing guests to address housing barriers. Additionally, the shelter refers clients to the County's Permanent Supportive Housing Programs.

Policies and Procedures for Assessing, Prioritizing, and Reassessing Individuals' and Families' Needs for Essential Services related to Emergency Shelter

Upon entry into the ESG funded emergency shelter, all guests meet with a case manager to develop a case plan. The case plan establishes a plan for securing permanent housing and identifies barriers that may prevent a guest from achieving this goal. Specifically, within the first 48 business hours of when the guest arrives at the facility a complete intake packet, including the completion of a needs assessment as well as the scheduling of a mental health assessment, substance abuse assessment, and legal assessment will be completed. The case manager will also create a three month case plan outlining goals as well as a weekly case plan with scheduled appointments listed and dates established for the completion of all goals. Essential services offered include, but are not limited to, housing search, employment barriers, job training, education, transportation, child care, health, mental health, substance abuse, and legal services. The program prioritizes the services which help guests obtain permanent housing, increase income, and save money.

Provider Coordination Policies and Procedures for all ESG Funds

Anne Arundel County ensures that all services available for addressing the needs of the homeless population are coordinated through the participation of key stakeholders, including homeless providers, essential service providers, homelessness prevention and rapid re-housing assistance providers, and mainstream service and housing providers in the Continuum of Care planning Group, called the Homeless Coalition. The Homeless Coalition meets, at a minimum, on a monthly basis to share resources, review program progress, and plan for future efforts. In addition, the Homeless Coalition holds monthly case managers meetings to share information on available housing resources and services. The providers who will be managing the ESG funds will be required to participate in these meetings, if they do not already do so. Additionally, the Homeless Coalition will continue to implement to County's coordinated assessment system which will assess participant needs and provide guidance on referrals utilizing uniform criteria in order to ensure that homeless persons are directed to the best services based on their needs.

Anne Arundel County requires, and will continue to require, that all providers receiving funds through the County participate in the County's Homeless Management Information System (HMIS). The HMIS administrator is located at the DSS office and is responsible for assisting providers and coordinating all data reports to ensure accuracy of the information as well as the ability to track client services and referrals to mainstream resources. The successful participation of homeless clients in receiving mainstream resources is reviewed and monitored to evaluate provider success at helping clients move towards independence.

The County will continue to organize an annual Homeless Resource Day in an effort to not only provide a comprehensive array of services for the homeless, but to also encourage the coordination amongst service providers, as well as other mainstream agencies, healthcare providers, businesses and individuals whose resources can be helpful in addressing the needs of the homeless.

Policies and Procedures for ESG Funded Rapid Re-Housing Program

At this time, the County has prioritized its funding for rapid re-housing activities and will not be providing homeless prevention activities. All recipients must meet HUD's definition of "literally" homeless. In addition, priority will be given to homeless individuals or families who are working, or have the potential to obtain the resources, and have the ability to increase their resources so they are able to afford and maintain their housing after the time period for receiving assistance comes to an end.

- *Standards for Determining Participant Share of Rent and Utilities Costs:* The ESG funded Rapid Re-Housing Program will provide a rent allowance to offset the overall housing cost for the participant household. The Program will model its monthly payments on the Maryland Department of Housing and Community Development Rental Allowance Program (RAP). The Program will not provide help with on-going monthly utility costs.
- *Standards for Determining Length and Level of Rental Assistance:* The ESG funded Rapid Re-Housing Program will provide monthly rental allowance payment to participant households for a period not to exceed 18 months. The rental allowance payment will be based on the RAP Payment allowance amounts by household size for Anne Arundel County. Other stabilization financial assistance, such as help with rental application fees, security deposit, last month's rent, utility deposits or arrears, and moving costs will be provided based on the philosophy of providing the least amount of assistance necessary to help a family become stably housed, as well as the availability of funds. Specifically, assistance with security deposits can equal no more than two months.
- *Standards for Determining Type, Amount, and Duration of Services:* All rapid re-housing participants will be required to participate in stabilization services, including case management, while receiving tenant based rental assistance. The service will be provided by AHOH in coordination with the provider who referred the participant to the program. A housing stability plan will be developed for each participant and may include ensuring the participant receives all eligible mainstream benefits, job counseling, referral to workforce development services, transportation services, help with budgeting, etc. At a minimum, the case manager will have contact with the participant monthly to ensure the household is stable and the rent is paid. A participant may choose to continue stabilization services for an additional six months, but will receive no more than 24 months of assistance.

Centralized or Coordinated Assessment System

In the Fall of 2013, the County began implementation of a coordinated intake assessment system for serving the homeless population. The County's Coordinated Assessment is a de-centralized coordinated assessment system, a "no wrong door" model of intake and referral. All of the County's shelters and programs serving the homeless will use the same assessment tool, policies on eligibility verification, and data collection forms. The purpose is to deliver a more consistent level of services and housing to those who are at-risk of homelessness or experiencing homelessness by identifying the appropriate level of service for each applicant, and then assisting the applicant in accessing the required level of services and/or housing needed to attain and remain in permanent housing.

The County will use the VI-SPDAT as its assessment tool, modified to include additional questions for a broader section of the homeless population, including those with fewer barriers. The assessment tool will be incorporated into the County's Homeless Management Information System (HMIS). Initially, homeless programs currently utilizing the HMIS system will be trained in the unified application and assessment process.

Secondary organization, whose primary purpose is not homeless services, and not currently on HMIS, will use paper assessments for applicants seeking services. These assessments will be submitted for entry into HMIS to the County's Homeless Coordinator and HMIS Administer. All homeless persons will be entered into the HMIS system. The County recognizes the need for integrating service providers who meet the multiple and varying needs of all segments of the homeless community into HMIS and will strive to do so. Once assessed, a homeless person will be referred to the appropriate services based on their identified needs.

Process for Making Subawards

The process for awarding ESG funds is the same as the process for awarding CDBG, HOPWA, and HOME funds. Proposals are solicited during the Fall of each year from the community at large for projects for the next fiscal year. At the first of two annual public hearings held by ACDS on behalf of the County, the public is asked to comment on the needs of low and moderate income County residents. At the hearing, staff describes the amount and nature of federal funds expected to be available, solicits proposals for the use of these funds, and explains the criteria for project selection.

Additionally, staff from ACDS facilitates meetings throughout the year with County providers of homeless services where the needs and priorities of the homeless are identified and discussed. These ongoing discussions help to direct the use of ESG funds within the County. Based on local goals and outcomes established in the Consolidated Plan, and as a result of the monthly provider meetings, ACDS staff recommends specific projects for funding to the ACDS Board of Directors at the second public hearing, held in the Winter of each year.

Once given approval by the County Executive, these recommendations become part of the County's budget process and awards are made official when the budget is adopted by the County Council each May. Any organization wishing to provide services for homeless persons in Anne Arundel County is encouraged to submit a proposal for consideration. In Local Fiscal Year 2015, ESG funds will be awarded to Associated Catholic Charities, Inc. (Catholic Charities) to support Sarah's House, an emergency shelter for homeless families, located on the grounds of Fort Meade in the western part of the County and rapid re-housing funds will be awarded to Arundel House of Hope, Inc. (AHOH).

Homeless Person Participation

As Anne Arundel County is governed by elected officials, it cannot guarantee the participation of “not less than one homeless individual or formally homeless individual” on the County Council, its policy making entity. Therefore, ACDS, on behalf of Anne Arundel County, will implement the procedures described herein to ensure various avenues for consulting with the homeless or ensuring homeless participation where possible.

ACDS is responsible for the staffing and oversight of the County’s Continuum of Care Homeless Coalition, which is Anne Arundel County’s continuum of care entity and an equivalent policy making entity with regards to homeless issues. The Homeless Coalition is an active participant in the County’s planning efforts for the development of its five year Consolidated Plan and annual Action Plan. The Homeless Coalition has representation from formally homeless people. ACDS will continue to utilize the Homeless Coalition to gain insight, direction, and policy guidance for the planning and implementation of its program for the homeless population.

The Homeless Coalition conducts focus groups with homeless individuals at shelters and day resource centers to determine needs and provide insight in establishing goals and strategies for planning purposes. As part of ensuring that homeless participants are consulted when considering and making policies and decisions regarding ESG funded facilities, services, or other assistance, ACDS will conduct a focus groups at the ESG funded shelter as part of the County’s five year consolidated planning process.

Additionally, as part of the ESG grant management, all agencies awarded funding will be required to meet the homeless participation requirement of having participation of not less than one homeless individual or formally homeless individual on their board of directors or other equivalent policy making entity. All ESG funded recipients will be encouraged to provide opportunities for employment or volunteer services for homeless clients of ESG funded shelters or programs.

Performance Standards

Anne Arundel County will use the following two performance standards to measure the ESG program impact. The Homeless Coalition will continue to explore the development of additional performance standards as it develops its new strategic plan to end homelessness in 2015.

- *Targeting those who need the assistance most:* In designing the Rapid Re-Housing Program and Emergency Shelter Program, the community has already targeted those most in need –

the homeless. All agencies awarded funds to provide these services will be required to document that this is the population being served.

- *Reducing the number of people living on streets and in emergency shelters:* All participants of the Rapid Re-Housing Program must be documented as homeless upon their entry into the program. The County's HMIS system will be used to monitor the results. As the demand for shelter currently exceeds the available resources, a reduction in those sheltered is not anticipated; however, there may be an increase in turnover of shelter beds and shorter stays, allowing for more people to access shelter instead of remaining unsheltered. Emergency shelters will be evaluated on their success in assisting guests to obtain permanent housing.

Consultation with Continuum of Care

ACDS is a nonprofit organization under contract with Anne Arundel County to manage the homeless Continuum of Care planning process. This involves the application for and administration of the Continuum of Care funded programs and ESG. It also involves managing the coordination and facilitation of the Anne Arundel and Annapolis Coalition to End Homelessness (the Homeless Coalition) – the County's Continuum of Care Planning Group. This group is responsible for the overall planning, policy, and program development for how the County addresses the needs of the homeless. The County's Department of Social Services, in conjunction with ACDS, and members of the Coalition are responsible for setting policy, strategic planning, and developing new programs.

The Homeless Coalition includes representatives from (i) State, County, and the City of Annapolis agencies administering mainstream resources, (ii) shelter and nonprofit service providers, (iii) the FEMA Board, (iv) organizations serving individuals diagnosed with HIV/AIDS, and (v) formerly homeless persons, advocates, and others with roles, interests and responsibilities in addressing issues associated with homelessness in the County. The Homeless Coalition has held several meetings to discuss priorities for the use of ESG funds and developing the performance standards for activities.

The Homeless Coalition has already developed procedures for the operation and administration of the County's Homeless Management Information System (HMIS). The County's HMIS system is funded through Anne Arundel County local funds and SHP funding. A committee made up of members of the Homeless Coalition currently utilizing the HMIS system meet on a bi-monthly basis to review policies, update users on program changes and discuss other relevant issues associated with the use and management of the system. Currently all grantees receiving ESG funds are required to enter data into the County's HMIS, as will all subrecipients receiving any of the new funds.

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