

Chart 1 – Goal Descriptions and Outcomes

HOMEOWNERSHIP GOALS

Goal	Description	Geographic Area	5 Year Outcome Goals (LFY17 Goals)
Increase Homeownership Opportunities	<ul style="list-style-type: none"> • Prepare potential homebuyers for the financial responsibilities of purchasing a home, providing intensive individual budget and credit counseling, and group seminars on the home buying process. • Increase housing affordability for low to moderate income first time homebuyers through mortgage write-down, closing cost and down payment assistance. • Market homeownership opportunities in Priority Revitalization Communities. <p><i>Planned activities may include homeownership counseling and mortgage assistance, as well as targeted marketing and incentives in Priority Revitalization Communities. Programs will be affirmatively marketed to the County's protected classes through active outreach.</i></p>	Countywide	<p align="center">2,000 Households</p> <p align="center">75 Households</p>
Improve the Quality of Existing Affordable Homeownership Housing	<ul style="list-style-type: none"> • Improve the supply of existing housing units by providing low interest financial resources to low and moderate income County homeowners to make energy efficiency improvements, eliminate substandard housing conditions, and reduce maintenance costs, thereby allowing them to remain in their homes while improving the overall quality of the community and its housing stock. • Improve the quality of existing units by acquiring and rehabilitating units for sale to eligible homebuyers. <p><i>Planned activities may include property rehabilitation; property repair; provision of financial counseling; technical assistance, and acquisition/rehabilitation. Rehabilitation activities will be marketed within the County's Priority Revitalization Communities and affirmatively marketed to the County's protected classes.</i></p>	Priority Revitalization Communities	130 Units
Prevent Foreclosure	<ul style="list-style-type: none"> • Provide comprehensive foreclosure prevention counseling to existing homeowners by providing technical assistance and intensive one-on-one counseling to develop a plan of action, repair credit, assistance with loan modifications and lender negotiations, and legal referrals to avoid foreclosure. <p><i>Planned activities may include foreclosure prevention counseling and referrals. Program will be affirmatively marketed within the County's Priority Revitalization Communities and affirmatively marketed to the County's protected classes.</i></p>	Countywide	1,300 Households

RENTAL HOUSING GOALS

Goal	Description	Geographic Area	5 Year Outcome Goals (LFY17 Goals)
Increase the Supply of Affordable Rental Units	<ul style="list-style-type: none"> • Increase the supply of affordable rental housing by encouraging and facilitating construction by private developers of new affordable rental units, with priority given to family housing. <p><i>Planned activities may include providing funds for rental production and provision of PILOTs. Developers will be required to formulate and follow an affirmative marketing plan to target units to the County's protected classes.</i></p>	Opportunity Areas	50 Units
Improve the Quality of Existing Affordable Rental Units	<ul style="list-style-type: none"> • Improve the quality and affordability of existing small scattered site rental units and large multifamily affordable rental housing communities by providing technical assistance and financing to property owners. <p><i>Planned activities may include providing funding on the rehabilitation of rental housing and the provision of PILOTs.</i></p>	Priority Revitalization Communities	120 Units
Maintain and Expand Rental Subsidy Programs	<ul style="list-style-type: none"> • Expand, maintain, and create new tenant based rental subsidy programs to reduce the housing cost burden and increase affordable housing opportunities for eligible households. <p><i>Planned activities may include tenant based rental subsidy programs.</i></p>	Countywide	25 Households
Provide Supportive Services to Cost Burdened Renters	<ul style="list-style-type: none"> • Provide financial literacy counseling and education to cost burdened renters to stabilize their housing situation and improve their economic outlook. <p><i>Planned activities may include financial literacy counseling and education.</i></p>	Countywide	100 Households

PUBLIC HOUSING GOALS

Goal	Description	Geographic Area	5 Year Outcome Goals (LFY17 Goals)
Improve the Quality of Existing Units	<ul style="list-style-type: none"> Support the financial repositioning of the County's public housing inventory away from traditional public housing financing in an effort to improve, maintain, and ensure the long term viability and affordability of the existing housing stock. <p><i>Planned activities may include the rehabilitation of an existing public housing community to continue to serve the County's low income households. The Housing Commission will be required to formulate and follow an affirmative marketing plan to target units to the County's protected classes.</i></p>	Priority Revitalization Communities	--
Maintain and Expand Rental Subsidy Programs	<ul style="list-style-type: none"> Support the Housing Commission's efforts to maintain, expand and develop new tenant based rental subsidy programs. Allow for full utilization of available vouchers by encouraging outreach efforts to potential landlords facilitating increased acceptance of tenant based rental subsidies throughout the County, particularly in Opportunity Areas, thus avoiding the concentration of subsidized or assisted housing in the County's Priority Revitalization Communities. <p><i>Planned activities may include expansion of tenant based rental subsidy programs and development of new tenant based rental subsidy programs, as well as programs to de-concentrate the utilization of vouchers in Priority Revitalization Communities and encourage utilization in Opportunity Areas.</i></p>	Countywide	25 Households
Increase Supportive Services Available to Public Housing Residents	<ul style="list-style-type: none"> Supportive programs that provide services to the public housing residents enabling them to improve the quality of their lives. <p><i>Planned activities may include financial literacy counseling, recreation and education programs for youth, and congregate services for the elderly.</i></p>	Priority Revitalization Communities	675 Persons

SPECIAL NEEDS POPULATION GOALS

Goal	Description	Geographic Area	5 Year Outcome Goals (LFY17 Goals)
Increase the Supply of Special Needs Housing	<ul style="list-style-type: none"> • Increase the supply of housing for persons with special needs to live as independently as possible through various mechanisms such as the acquisition and rehabilitation of group homes, new construction of group homes, and expansion of rental assistance programs and affordable multi-family rental communities. <p><i>Planned activities may include financing for an acquisition and rehabilitation program or new construction multi-family rental projects.</i></p>	Countywide	3 Units
Improve the Quality of Existing Special Needs Housing	<ul style="list-style-type: none"> • Improve the quality of housing for special needs population by assisting nonprofit organizations with the rehabilitation of existing group homes. • Encourage the development of housing with enhanced technology such as Smart Homes monitoring to help people with special needs to live independently. <p><i>Planned activities may include a rehabilitation program for group homes housing persons with special needs.</i></p>	Countywide	1 Unit
Maintain and Expand Rental Subsidy Programs for Special Needs Populations	<ul style="list-style-type: none"> • Expand, maintain and create new tenant based rental subsidy programs for the special needs population. <p><i>Planned activities may include tenant based rental subsidy programs targeted to special needs populations.</i></p>	Countywide	175 Households
Promote Special Needs Housing Options	<ul style="list-style-type: none"> • Promote housing for the special needs population and elderly by helping homeowners and group home owners make accessibility repairs and alterations to their homes, thereby allowing them the option to remain in their homes. • Support programs which provide services for the elderly and for persons with disabilities enabling them to age in place. <p><i>Planned activities may include accessibility modification programs, moderate repair programs, and congregate services.</i></p>	Countywide	20 Units 300 Persons
Increase Supportive Services Available to the Special Needs Population	<ul style="list-style-type: none"> • Support efforts of special needs providers to maintain and/or develop facilities which provide community based services, such as vocational and day services, to persons with disabilities and the elderly. <p><i>Planned activities may include developing public facilities to provide supportive services for special needs populations.</i></p>	Countywide	1 Facility

HOMELESS POPULATION GOALS

Goal	Description	Geographic Area	5 Year Outcome Goals (LFY17 Goals)
Prevent Homelessness	<ul style="list-style-type: none"> Provide the resources to prevent homelessness by offering financial assistance and financial counseling to households at risk of losing their homes. <p><i>Planned activities may include financial assistance to prevent eviction, including first month rent, security deposits, and utility payment and financial counseling, and referral services program.</i></p>	Countywide	600 Persons
End Chronic Homelessness	<ul style="list-style-type: none"> Maintain and expand the supply of permanent supportive housing and services for chronically homeless individuals. <p><i>Planned activities may include the development and expansion of tenant based rental assistance programs, development of permanent supportive housing units or group homes, and the provision of case management.</i></p>	Countywide	150 Persons 500 Households
Increase and Sustain Permanent Supportive Housing Opportunities for the Homeless	<ul style="list-style-type: none"> Support efforts to maintain and expand the supply of permanent supportive housing options to help rapidly return people experiencing homelessness to stable housing, with priority given to families, veterans and unaccompanied youth. <p><i>Planned activities may include the development and expansion of tenant based rental assistance programs, rapid-rehousing programs, group housing/SROs, financial counseling, and the provision of accompanying services.</i></p>	Countywide	75 Households
Maintain and Expand Interim Housing Options for the Homeless	<ul style="list-style-type: none"> Provide a variety of interim or short-term housing options for the homeless with the purpose of helping those served become quickly re-housed and economically secure by supporting the continued operation and enhancement of existing emergency, transitional housing, and domestic violence shelters. Support the development of new facilities based on demonstrated community need. <p><i>Planned activities may include operational support for transitional housing, domestic violence and emergency shelters or the development of new facilities.</i></p>	Countywide	3,000 Persons
Provide a Continuum of Comprehensive Services for the Homeless	<ul style="list-style-type: none"> Provide a continuum of comprehensive services allowing the homeless to become quickly re-housed and economically secure including (i) providing comprehensive essential services to increase stability and economic security, (ii) developing outreach programs to engage homeless individuals and family, including chronically homeless, and (iii) supporting and enhancing the capacity for the community to end homelessness through data, coordination, and planning. <p><i>Planned activities may include support for day programs; case management; mental health programs; employment, education, and training services; financial counseling; life skills classes; workplace training; child care; outreach programs; and support for data collection (HMIS), and coordination and planning activities.</i></p>	Countywide	1,000 Households

FAIR HOUSING GOALS

Goal	Description	Geographic Area	5 Year Outcome Goals (LFY17 Goals)
Implement Regional & Local Fair Housing Action Plans	<ul style="list-style-type: none"> • Explore land use regulations that will encourage developers to provide affordable housing for low and moderate income wage earners in mixed use zones, transit zones and commercial districts. • Promote fair housing enforcement, outreach and education throughout the County • Explore educational programs that may change community misconceptions about affordable housing. • Support regional efforts to implement the Regional Fair Housing Action Plan. <p><i>Planned activities may include outreach and education, supporting a regional policy of no net loss of units, establishing regional porting standards for tenant based vouchers, establishing a regional project based voucher program, and continuing outreach and education around fair housing.</i></p>	Countywide	1 Other

NON-HOUSING COMMUNITY DEVELOPMENT GOALS

Goal	Description	Geographic Area	5 Year Outcome Goals (LFY17 Goals)
Increase Supportive Services	<ul style="list-style-type: none"> • Support programs and services which seek to improve the quality of life for persons and households residing in Priority Revitalization Communities. <p><i>Planned activities may include after school and child care programs, health services, family support programs, and crime prevention programs.</i></p>	Priority Revitalization Communities	175 Persons
Increase Economic Development Opportunities	<ul style="list-style-type: none"> • Support programs and services that help the County's low and moderate income residents achieve financial and economic independence. <p><i>Planned activities may include financial literacy counseling, job training, education, affordable child care, and transportation programs.</i></p>	Countywide	440 Households

HISTORIC PRESERVATION GOALS

Goal	Description	Geographic Area	5 Year Outcome Goals (LFY17 Goals)
<p>Preserve Historic Resources in Minority Communities</p>	<ul style="list-style-type: none"> • Preserve culturally and historically significant structures serving minority communities by supporting the rehabilitation and adaptive reuse of properties identified in joint venture with the Maryland Historical Trust and other historic preservation organizations in order to provide physical space for community needs including access to services such as health care, Head Start programs, recreation, senior activities, housing counseling and youth services. <p><i>Planned activities may include the rehabilitation of historic community structures and facilities.</i></p>	<p>Countywide</p>	<p>1 Structure</p>