Anne Arundel County
Capital Projects

FY 2021
Application Packet

Community Development Block Grant Program (CDBG)

Home Investment Partnerships (HOME) Program

Arundel Community Development Services, Inc.
2666 Riva Road, Suite 210
Annapolis, MD 21401
410.222.7600
ARUNDELL COMMUNITY DEVELOPMENT SERVICES, INC.

FY 2021 CAPITAL PROJECT APPLICATION GUIDELINES & INSTRUCTIONS

Please review all guidelines and instructions before beginning the application.

A. Applications must be received at the ACDS office by 4:00 p.m. Friday, November 1, 2019.

B. Applications and all required attachments may be submitted by hand, mail, or electronically to:

   Arundel Community Development Services, Inc.
   ATTN: David Sims
   2666 Riva Road, Suite 210
   Annapolis, MD  21401
   E-mail: dsims@acdsinc.org

Note: If you choose to submit the Application Form and all required attachments electronically, we ask that you also mail a hard copy of all necessary documents at your earliest convenience (not subject to the deadline above).

Attached is a copy of the following:

1. Exhibit I – Activity Selection Guidelines
2. Exhibit II – Overview of Federal Guidelines
3. Exhibit III – Agency Requirements
4. Exhibit IV – FY 2016- FY 2020 Goals

Note, these Goals and Strategies are simply a guide for completing the Application Form. As we go through our Consolidated Plan Process, we will establish Goals and Strategies for the next five-year period. All activities must meet a Goal identified in our Consolidated Plan in order to receive funding. All agencies who are awarded grant funds must show evidence that they are able to comply with requirements outlined in Exhibit III. Please read these requirements and contact us if you have any questions prior to applying for funds.

Please mark your calendar for the following dates to be part of the Budget Process for Local Fiscal Year 2021 and the FY2021-2025 Consolidated Planning Process:

1st Public Hearing – Thursday, October 24, 2019, 6:30 p.m.
   • Report of prior year accomplishments
   • Gather Information on housing, community development, and service needs
• Kick off the FY2021-2025 Consolidated Plan and FY 2021 Budget process.

2nd Public Hearing – Thursday, December 5, 2019, 4:30 p.m.
• Develop and prioritize goals and strategies for Con Plan

3rd Public Hearing – Thursday, January 23, 2020, 6:30 p.m.
• Staff will make FY 2021 Funding Recommendations and solicit public feedback on Consolidated Plan goals and strategies.

All meetings will be held at Arundel Community Development Services, Inc. (ACDS) at 2666 Riva Road, 2nd Floor, Annapolis, MD. ACDS is ADA accessible. If you wish to attend and require a special accommodation (e.g. interpreter for deaf and hard of hearing or for persons with limited English proficiency) please contact Karen Ashby at kashby@acdsinc.org or 410-222-7805 not later than 7 business days prior to the public meeting.

To discuss whether a specific activity may be eligible, to request an electronic version of the application, or to learn more about the application requirements, please contact Beth Brush at 410-222-3956 or e-mail ebrush@acdsinc.org. Those submitting a new recommendation are strongly encouraged to contact us to discuss their proposal before submitting an application.

Important: Before beginning the application, please review the Overview of Federal Requirements (Attachment II) and Agency Requirements (Attachment III).
Project Name: _____
Amount of Funds Requested: _____
Total Project Budget: _____

I. Application Information

Organization Name: _____
Address: _____
Telephone Number: _____ Fax Number: _____
Contact Person: _____ Title: _____
E-mail: _____
Federal ID Number: _____
DUNS Number: _____
Incorporation Date and State: _____
501(c)(3) Registration Date: _____

II. Executive Summary

In one page or less, provide a brief summary of your project. Please be sure to address the following items: the purpose of the project, how many people will be served, and how the funding will be used.

III. Description of Need

Describe how your project or program meets an unmet housing and community development need. Please provide census data, waiting list information, statistics and any other data that will help document the need for the activity you are recommending.
IV. Project Beneficiaries

1. How many people will directly benefit from this Project? ____
   Of those, how many are low and moderate income? ____
   What percentage of total beneficiaries are low and moderate income? ____

2. How will you document participant(s) income (if required)? ____

3. Please identify the target population that this project will serve, if applicable.

   □ Persons who are homeless
   □ Persons with physical disabilities
   □ Persons with mental illness
   □ Persons with HIV/AIDS
   □ Elderly persons
   □ At-risk children and youth
   □ Other (please specify) ____

V. Project Goals

Using the format below, please outline the project's goal, the strategy you will utilize to meet the goal, and the outputs you will achieve, and how these outputs and outcomes will be measured.

GOAL: What is the goal of your program or activity? (Example: Maintain and expand the existing supply for affordable rental housing.)

STRATEGY: What strategy are you implementing to meet the desired goal? (Example: Provide financing and technical assistance to rehabilitate large multifamily affordable rental housing projects.)

OUTPUTS: Using this strategy, how many outputs or units will be served? (Example: Develop 82 affordable rent units through acquisition and rehabilitation of an existing complex.)

OUTCOMES: What are the program outcomes desired to achieve or long term indicators that the organization is achieving success? (Example: 82 low income families will have permanent, affordable housing.)
MEASUREMENT: How will you measure the outcomes? (Example: Collection of household and income data, leasing data. 25 year affordability period.)

VI. Sponsors

1. Describe the capacity and experience of the project sponsor/owner and/or development team. Include similar past projects, staff resumes, financial statements for the past three years, and references.

2. Describe your organization's most recent key accomplishments.

VII. Property Information

*Complete only if the project involves property acquisition.*

1. Where is the project located or to be located? (If the project is to be located at a specific location, please give the address.)

2. Please describe the current use of the proposed location for the project.

3. Is there another project providing the same service in the same service area?

   □ Yes   □ No

   If yes, please explain why both projects are needed in order to meet a need.

   

4. If the proposed project is for a specific location, do you have site control (deed, contract of sale)

   □ Yes   □ No
If no, please describe plans for obtaining site control with an estimated date for when you plan to have site control.

5. If the proposed project is for a specific location, what is the current zoning for the site?

6. Demonstrate how the proposed project is in compliance with local zoning codes and land use designations or describe any zoning or land use challenges currently being reviewed that may affect the project.

VIII. Project Information

1. Describe the proposed project and how the funds you are requesting will be used. (If the project involves acquisition, rehabilitation, or construction please include the type of development, the proposed structure(s), the layout of the structure, amenities, and access to public utilities. If a housing project, please describe the number and size of bedrooms/units, staffing, and services that will be provided on- and off-site to residents.)

2. Once completed, describe how the property or project will be maintained and managed (include an estimated operating budget and how those costs will be covered).

3. Please give a time line for completing the proposed project including all major milestones.
IX. Project Budget

Complete the detailed budget below which specifically outlines the sources and uses of all project funds, and how the funds will be used to cover total project costs. Please add to the spreadsheet as necessary.

Sources and Uses

**Uses:** List all uses of funds for the Project such as acquisition, design, rehabilitation, etc.

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**Total Uses/Total Project Cost** $0.00

**Sources:** List all uses of funds for the Project

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**Total Sources for the Project** $0.00

**Uses for Funds Requested from ACDS:** List all specific items from the Project Budget being requested from ACDS

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**Total Sources for Project** $0.00
XI. Leveraging

1. Have you applied or do you intend to apply for funding from other sources for this project?
   □ Yes  □ No

   If no, why not?

   If yes, where have you applied? (If approved, please provide a copy of the commitment letter.)

   □ Approved  □ Pending  □ Denied
   Source:  Contact Person:

   □ Approved  □ Pending  □ Denied
   Source:  Contact Person:

   □ Approved  □ Pending  □ Denied
   Source:  Contact Person:

XII. Fair Housing (for Housing Related Projects Only)

As a recipient of federal funds being administered by Anne Arundel County, all subrecipients sponsoring housing related projects are required to promote and affirmatively market your services to ensure fair housing choice for all persons, regardless of race, color, religion, sex, familial status, disability and national origin. While exceptions may exist for programs tailored to a specific special needs clientele, all housing related public services required to comply with the federal Fair Housing Act.

Describe how the organization requesting funding will work to affirmatively further fair housing through the housing project and delivery of housing units.

Applications for affordable rental housing in areas that have been traditionally less affordable and where strong opportunities for quality education, public transportation, employment and enjoying a safe community exist are encouraged. Describe the degree to which the requested Project may meet this preference.
XIII. Applicant Certification

“I certify that I have reviewed this application and that, to the best of my knowledge and belief, all of the information provided in this application is true. By signing this application, I understand that ACDS may take photographs of the project or activity described in this application and I further acknowledge that ACDS owns all rights to the photographs and may use these photographs for advertising or promotional purposes.”

_________________________  ______________________
Signature of Authorized Representative  Date

_________________________
Print Name

_________________________
Title
ACTIVITY SELECTION GUIDELINES

- The recommended activity must be an eligible activity based on Federal Guidelines.

- Priority will be given to projects and programs which address the County’s vision statement.

The main vision guiding the Consolidated Plan FY 2016- FY 2020 is to implement strategies that create a strong and vibrant community, both socially and economically, and create and maintain a diverse community of workers and a broad range of housing options for all income levels. Given the severe housing cost burden and risk of homelessness experienced by those at the lowest end of the economic spectrum, the County’s limited federal resources should be prioritized for the stabilization and expansion of affordable housing. An expanded supply of work force housing will enable health aids, hospitality and retail workers, teacher aides, daycare workers, and other low income workers from the public, private and nonprofit sectors to live and be productive citizens of Anne Arundel County.

New affordable developments located in Opportunity Areas will be given priority, while efforts to stabilize and preserve affordable housing stock, and services to improve the quality of life, will be given preference in Priority Revitalization Communities.

Note: these priorities may change as we move through the Consolidated Plan process. Applicants will be notified as goals and strategies are set.

- The recommended activities must provide maximum public benefits relative to cost.

- The recommendation should define the outcomes the activity will produce and how those outcomes will be measured.

- The recommended activity must not duplicate services available from the County or services being provided by another organization serving the same service area/population as the proposed activity.

- All activities should leverage other funding sources to the greatest extent possible, demonstrating cost sharing opportunities and in-kind contributions.
EXHIBIT II

OVERVIEW OF FEDERAL GUIDELINES

CDBG PROGRAM

In order to qualify for federal CDBG funds, public service activities must meet the *Low and Moderate Income Benefit* National Objective, as described below.

*Low and Moderate Income (LMI) Benefit* – In order to qualify as meeting this objective an activity must benefit Low and Moderate Income persons (LMI persons). This is accomplished by serving persons whose households earn 80 percent of area median income (AMI) and below (see chart below as an example, but please note these income limits will be updated in the next year), or by serving persons presumed to be Low and Moderate Income such as those with special needs, persons with disabilities, homeless persons and the elderly. Additionally, in order to meet the criteria of LMI benefit, a project must serve a minimum of 51 percent low and moderate income persons OR the project must be located in an area predominantly inhabited by LMI residents. However, activities which serve more than the required LMI persons are reviewed more favorably since they are serving more persons with limited incomes than what is required by the federal regulations.

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*Effective June 28, 2019*

**Slums and Blight**

For an activity to meet this objective, it must be designed to prevent or eliminate slum and blight conditions. If proposing an activity which your organization believes to meet this objective, contact the ACDS staff to provide technical assistance to determine if the activity meets the federal definition of slums and blight.

**Eligible Capital Activities**

In addition to meeting a national objective, the proposed project must be an eligible CDBG activity. These activities include, but are not limited to:

- Acquisition and/or rehabilitation of real property, which is:
  1. blighted or deteriorated;
  2. appropriate for rehabilitation or conservation;
  3. appropriate for historic preservation, urban beautification, open spaces and the provision of recreational opportunities;
  4. needed for the provision of eligible public works, facilities and improvements;
(5) appropriate for the development of housing; or
(6) needed for other public purposes.

- Acquisition, construction, reconstruction, or installation of public improvements or facilities, such as:
  (1) shelters for the homeless;
  (2) water and sewer facilities;
  (3) flood and drainage improvements;
  (4) community, senior and health centers; or
  (5) parking, streets, curbs, gutters and sidewalks, parks, and playgrounds.

- Clearances, demolition, and removal of buildings.

- Removal of architectural barriers to the handicapped or elderly.

- Acquisition, construction and reconstruction of privately owned utilities necessary for neighborhood revitalization and to prepare sites for the construction of sale or rental housing.

- Rehabilitation of public housing and improvements of other publicly owned residential buildings.

- Rehabilitation of historic properties.

- Homeownership assistance to income eligible homebuyers.

**Ineligible Activities**

The following activities are ineligible for assistance through the CDBG program:

- Construction of, or improvements to, general government buildings and schools.

- Routine operation, maintenance, and repair of public facilities.

**HOME Program**

The HOME Program was created to provide decent affordable housing to low income households. The following activities are eligible for HOME funds:

- Rehabilitation and reconstruction of owner-occupied housing.

- Acquisition, rehabilitation, or construction of affordable housing for homebuyers.

- Acquisition, rehabilitation, or construction of affordable housing for renters.

- Financial assistance for rent and security deposits for low income tenants who have special needs, as defined in the County’s Consolidated Plan.
AGENCY REQUIREMENTS

All agencies applying for funding must meet the following requirements:

**Personnel**
The agency must provide adequate administration of the program to ensure completion of the project. If the project is accepted for funding, the agency may be required to provide a copy of its Personnel Policies and Drug-Free Workplace Policy.

**Non-Discrimination**
Each agency receiving funds from the County is required to assure that it will conduct its business in compliance with the non-discrimination requirements of the County, State and Federal governments, as applicable. Equal Opportunity in Employment policies will be required.

**Accounting**
Each agency shall maintain accounting records which are in accordance with general accepted accounting principles and auditing practices, such as described in 2 CFR Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards as applicable.

**Audits and Financial Reports**
An agency must provide a copy of its most recent Independent Audit and Management letters for the past three years. Non-federal entities that expend $750,000 or more in a year in federal awards shall have a single or program-specific audit conducted for that year. Non-federal entities that expend less than $750,000 a year in federal awards must submit a financial statement and other support documents to show how the CDBG funds were utilized. Local governments and nonprofit agencies are required to comply with 2 CFR Part 200, Subpart F.

**Insurance**

**Contractor Insurance**
The Grantee shall ensure that the Contractor purchases and maintains (or cause to be purchased and maintained) insurance at the following insurance coverage during construction:

1. Worker’s compensation statutory benefits as required by the laws of the State of Maryland and employee’s liability coverage with limits of at least $100,000 each accident, $100,000 employee disease, and $500,000 disease policy limits;

2. Automobile liability insurance with at least $1,000,000 combined single limit coverage to include owned, non-owned and hired automobiles; and

3. Commercial general liability with minimum limits of coverage at $1,000,000 Each Occurrence (Bodily Injury or Property Damage), $2,000,000 General Aggregate that applies on a per project basis, $2,000,000 Products/Completed Operations Aggregate and $1,000,000 Per Person or Organization (Personal and Advertising Injury).
Grantee Insurance
The Grantee shall carry sufficient insurance coverage to protect grant asset from loss due to theft, fraud, and/or undue physical damage at the following insurance coverage:

(1) Commercial general liability with minimum limits of coverage at $1,000,000 Each Occurrence (Bodily Injury or Property Damage), $2,000,000 General Aggregate that applies on a per project basis, $2,000,000 Products/Completed Operations Aggregate and $1,000,000 Per Person or Organization (Personal and Advertising Injury);

(2) Automobile liability insurance with at least $1,000,000 combined single limit coverage to include owned, non-owned and hired automobiles;

(3) Worker’s compensation statutory benefits as required by the laws of the State of Maryland and employee’s liability coverage with limits of at least $100,000 each accident, $100,000 employee disease, and $500,000 disease policy limits;

(4) Property/fire insurance on any building or structure that is to be improved utilizing VLT funds in an amount not less than the value of the improvements.

Prior to signing the agreement, the Grantee must furnish the Corporation with certificates evidencing the type, amount, class of operations and effective dates and dates of expiration of the insurance policies required. The insurance coverage certification shall include substantially the following statement, “The insurance covered by this certification shall not be canceled or materially altered, except after thirty (30) consecutive calendar days from when a written notice has been delivered to the Corporation whom shall be named as an additional insured in all insurance policies on a primary basis. In addition, the Corporation must be provided with an additional insured form number CG 20 10 11 85 or a relative equivalency for all liability policies, except for worker’s compensation and automobile liability policies. Additional insured status to remain in effect for the term of the contract, including the warranty period.

Indemnification
All agreements will include an indemnification clause stating that the Grantee agrees to indemnify, defend, save and hold ACDS, its successors and/or assigns, harmless from any and all loss, liability, damage or claims of any nature whatsoever arising out of this Agreement.

Other Federal Requirements
An Agency may be responsible for complying with other Federal Requirements, depending on the size and scope of the proposed project. These requirements may include: Fair Housing and Equal Opportunity rules, Affirmative Marketing requirements, Handicapped Accessibility, Equal Opportunity Employment, Section 3 Economic Opportunities, Minority and Women Owned Business outreach, Labor requirements, Conflict of Interest, Debarred Contractors, Flood Insurance, Site and Neighborhood Standards, Lead Based Paint, Uniform Relocation Act, and Environmental Review.
**Note:** As Anne Arundel County moves through the Consolidated Planning Process these goals and strategies will be updated to reflect the current needs of the County. Applicants are encouraged to participate in the development of the Consolidated Plan and will be notified as goals and strategies are established for the FY2021 – FY2025 Plan.

### ANNE ARUNDEL COUNTY

**CONSOLIDATED PLAN GOALS: FY 2016 – FY 2020**

#### HOMEOWNERSHIP HOUSING GOALS

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| **Increase Homeownership Opportunities**       | • Prepare potential homebuyers for the financial responsibilities of purchasing a home, providing intensive individual budget and credit counseling, and group seminars on the home buying process.  
  • Increase housing affordability for low to moderate income first time homebuyers through mortgage write-down, closing cost and down payment assistance.  
  *Planned activities may include homeownership counseling and mortgage assistance. Programs will be affirmatively marketed to the County’s protected classes through active outreach.* | Countywide                           |
| **Increase the Supply of Affordable Homeownership Housing** | • Increase the supply of quality affordable housing units through the acquisition and rehabilitation of existing housing in the County’s Priority Revitalization Communities; and, through the acquisition of land and construction of new units for qualified households in Opportunity Areas.  
  *Planned activities may include acquisition and rehabilitation of existing units; re-use of surplus properties; and new construction of units. Units will be affirmatively marketed to the County’s protected classes through active outreach.* | Priority Revitalization Communities Opportunity Areas |
| **Improve the Quality of Existing Affordable Homeownership Housing** | • Improve the supply of existing housing units by providing low interest financial resources to low and moderate income County homeowners to make energy efficiency improvements, eliminate substandard housing conditions, and reduce maintenance costs, thereby allowing them to remain in their homes while improving the overall quality of the community and its housing stock.  
  *Planned activities may include property rehabilitation; property repair; provision of financial counseling; and technical assistance. Rehabilitation activities will be marketed within the County’s Priority Revitalization Communities and affirmatively marketed to the County’s protected classes.* | Priority Revitalization Communities |
### RENTAL HOUSING GOALS

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| Increase the Supply of Affordable Rental Units | Increase the supply of affordable rental housing by encouraging and facilitating construction by private developers of new affordable rental units, with priority given to family housing. 

*Planned activities may include providing funds for rental production and provision of PILOTs. Developers will be required to formulate and follow an affirmative marketing plan to target units to the County’s protected classes.* | Opportunity Areas |

| Improve the Quality of Existing Affordable Rental Units | Improve the quality and affordability of existing small scattered site rental units and large multifamily affordable rental housing communities by providing technical assistance and financing to property owners. 

*Planned activities may include providing funding on the rehabilitation of rental housing and the provision of PILOTs.* | Priority Revitalization Communities |

| Maintain and Expand Rental Subsidy Programs | Expand, maintain, and create new tenant based rental subsidy programs to reduce the housing cost burden and increase affordable housing opportunities for eligible households. 

*Planned activities may include tenant based rental subsidy programs.* | Countywide |

### PUBLIC HOUSING GOALS

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| Improve the Quality of Existing Units | Support the financial repositioning of the County’s public housing inventory away from traditional public housing financing in an effort to improve, maintain, and ensure the long term viability and affordability of the existing housing stock. 

*Planned activities may include the rehabilitation of an existing public housing community to continue to serve the County’s low income households. The Housing Commission will be required to formulate and follow an affirmative marketing plan to target units to the County’s protected classes.* | Priority Revitalization Communities |
| Maintain and Expand Rental Subsidy Programs | • Support the Housing Commission’s efforts to maintain, expand and develop new tenant based rental subsidy programs.  
• Allow for full utilization of available vouchers by encouraging outreach efforts to potential landlords facilitating increased acceptance of tenant based rental subsidies throughout the County, particularly in Opportunity Areas, thus avoiding the concentration of subsidized or assisted housing in the County’s Priority Revitalization Communities.  

*Planned activities may include expansion of tenant based rental subsidy programs and development of new tenant based rental subsidy programs, as well as programs to de-concentrate the utilization of vouchers in Priority Revitalization Communities and encourage utilization in Opportunity Areas.* | Countywide |
| Increase Supportive Services Available to Public Housing Residents | • Supportive programs that provide services to the public housing residents enabling them to improve the quality of their lives.  

*Planned activities may include recreation and education programs for youth, and congregate services for the elderly.* | Priority Revitalization Communities |

### SPECIAL NEEDS POPULATION GOALS

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| Increase the Supply of Special Needs Housing | • Increase the supply of housing for persons with special needs to live as independently as possible through various mechanisms such as the acquisition and rehabilitation of group homes, new construction of group homes, and expansion of rental assistance programs.  

*Planned activities may include financing for an acquisition and rehabilitation program or new construction multi-family rental projects.* | Countywide |
| Improve the Quality of Existing Special Needs Housing | • Improve the quality of housing for special needs population by assisting nonprofit organizations with the rehabilitation of existing group homes.  
• Encourage the development of housing with enhanced technology such as Smart Homes monitoring to help people with special needs to live independently.  

*Planned activities may include a rehabilitation program for group homes housing persons with special needs.* | Countywide |
| Maintain and Expand Rental Subsidy Programs for Special Needs Populations | • Expand, maintain and create new tenant based rental subsidy programs for the special needs population.  

*Planned activities may include tenant based rental subsidy programs targeted to special needs populations.* | Countywide |
### Promote Special Needs Housing Options
- Promote housing for the special needs population and elderly by helping homeowners and group home owners make accessibility repairs and alterations to their homes, thereby allowing them the option to remain in their homes.
  - Support programs which provide services for the elderly and for persons with disabilities enabling them to age in place.
  
  *Planned activities may include accessibility modification programs, moderate repair programs, and congregate services.*

### Increase Supportive Services Available to the Special Needs Population
- Support efforts of special needs providers to maintain and/or develop facilities which provide community based services, such as vocational and day services, to persons with disabilities and the elderly.
  
  *Planned activities may include developing public facilities to provide supportive services for special needs populations.*

### ENDING HOMELESSNESS GOALS

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| Prevent Homelessness | • Provide the resources to prevent homelessness by offering financial assistance and financial counseling to households at risk of losing their homes.  
  
  *Planned activities may include financial assistance to prevent eviction, including first month rent, security deposits, and utility payment and financial counseling, and referral services program.* | Countywide |
| End Chronic Homelessness | • Maintain and expand the supply of permanent supportive housing and services for chronically homeless individuals.  
  
  *Planned activities may include the development and expansion of tenant based rental assistance programs, development of permanent supportive housing units or group homes, and the provision of case management.* | Countywide |
| Increase and Sustain Permanent Supportive Housing Opportunities for the Homeless | • Support efforts to maintain and expand the supply of permanent supportive housing options to help rapidly return people experiencing homelessness to stable housing, with priority given to families, veterans and unaccompanied youth.  
  
  *Planned activities may include the development and expansion of tenant based rental assistance programs, rapid-rehousing programs, group housing/SROs, financial counseling, and the provision of accompanying services.* | Countywide |
### Ending Homelessness Goals

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| Maintain and Expand Interim Housing Options for the Homeless | • Provide a variety of interim or short-term housing options for the homeless with the purpose of helping those served become quickly re-housed and economically secure by supporting the continued operation and enhancement of existing emergency, transitional housing, and domestic violence shelters.<br>• Support the development of new facilities based on demonstrated community need.<br>

*Planned activities may include operational support for transitional housing, domestic violence and emergency shelters or the development of new facilities.* | Countywide       |
| Provide a Continuum of Comprehensive Services for the Homeless | • Provide a continuum of comprehensive services allowing the homeless to become quickly re-housed and economically secure including (i) providing comprehensive essential services to increase stability and economic security, (ii) developing outreach programs to engage homeless individuals and family, including chronically homeless, and (iii) supporting and enhancing the capacity for the community to end homelessness through data, coordination, and planning.<br>

*Planned activities may include support for day programs; case management; mental health programs; employment, education, and training services; financial counseling; life skills classes; workplace training; child care; outreach programs; and support for data collection (HMIS), and coordination and planning activities.* | Countywide       |

### Fair Housing Goals

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| Implement Regional & Local Fair Housing Action Plans | • Explore land use regulations that will encourage developers to provide affordable housing for low and moderate income wage earners in mixed use zones, transit zones and commercial districts.<br>• Promote fair housing enforcement, outreach and education throughout the County<br>• Explore educational programs that may change community misconceptions about affordable housing.<br>• Support regional efforts to implement the Regional Fair Housing Action Plan.<br>

*Planned activities may include outreach and education, supporting a regional policy of no net loss of units, establishing regional porting standards for tenant based vouchers, establishing a regional project based voucher program, and continuing outreach and education around fair housing.* | County Wide       |
## NON HOUSING COMMUNITY DEVELOPMENT GOALS

<table>
<thead>
<tr>
<th>Goal</th>
<th>Description</th>
<th>Geographic Area</th>
</tr>
</thead>
<tbody>
<tr>
<td>Increase Supportive Services</td>
<td>• Support programs and services which seek to improve the quality of life for persons and households residing in Priority Revitalization Communities. Planned activities may include after school and child care programs, health services, family support programs, and crime prevention programs.</td>
<td>Priority Revitalization Communities</td>
</tr>
<tr>
<td>Increase Economic Development Opportunities</td>
<td>• Support programs and services that help the County’s low and moderate income residents achieve financial and economic independence through better access to employment opportunities. Planned activities may include job training; education; affordable child care; and transportation programs.</td>
<td>Countywide</td>
</tr>
</tbody>
</table>

## HISTORIC GOALS

<table>
<thead>
<tr>
<th>Goal</th>
<th>Description</th>
<th>Geographic Area</th>
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</thead>
</table>