

**Anne Arundel County
Capital Projects**

**FY 2022
Application Packet**

Community Development Block Grant Program (CDBG)

Home Investment Partnerships (HOME) Program

Arundel Community Development Services, Inc.
2666 Riva Road, Suite 210
Annapolis, MD 21401
410.222.7600



ARUNDEL COMMUNITY DEVELOPMENT SERVICES, INC.

FY 2022 CAPITAL PROJECT APPLICATION GUIDELINES & INSTRUCTIONS

Please review all guidelines and instructions before beginning the application.

- A. Applications are due by **4:00 p.m. Tuesday, November 10, 2020.**
- B. **Applications and all required attachments may be submitted by mail, post-marked by the deadline, to:**

Arundel Community Development Services, Inc.
ATTN: Arica Smith
2666 Riva Road, Suite 210
Annapolis, MD 21401
E-mail: asmith@acdsinc.org

Due to COVID-19, no hand-delivered applications will be accepted.

IN ADDITION, AN ELECTRONIC VERSION OF YOUR APPLICATION MUST BE SUBMITTED TO ASMITH@ACDSINC.ORG BY 4:00 P.M. ON TUESDAY, NOVEMBER 10TH. An email receipt will be provided; if you do not receive an email receipt, please contact Ms. Smith at 410-222-3961 by the deadline

Attached is a copy of the following:

1. Exhibit I – Activity Selection Guidelines
2. Exhibit II – Overview of Federal Guidelines
3. Exhibit III – Agency Requirements
4. Exhibit IV – FY 2021- FY 2025 Goals

All activities must meet a Goal identified in our Consolidated Plan in order to receive funding. **All agencies who are awarded grant funds must show evidence that they are able to comply with requirements outlined in Exhibit III.** Please read these requirements and contact us if you have any questions prior to applying for funds.

Please mark your calendar for the following dates to be part of the Budget Process for Local Fiscal Year 2022:

1st Public Hearing – Thursday, October 29, 2020, 5:00 p.m.

- Report of prior year accomplishments
- Gather Information on housing, community development, and service needs for the FY 2022 Budget Process
- Gather information on needs and ideas for CDBG-CV-III and ESG-CV-II funds.

2nd Public Hearing – Thursday, February 18, 2021, 5:00 p.m.

- ACDS Staff will make FY 2022 Budget recommendations to the ACDS Board
- The public will have an opportunity to make public comments in response to the recommendations.

All meetings will be held virtually. **Please RSVP to Ms. Arica Smith at asmith@acdsinc.org or 410-222-3961** and meeting links will be provided prior to the Public Hearing. When you RSVP, please indicate if you wish to speak. Each individual or organization will be provided with two (2) minutes to make public comments if desired.

If you wish to attend and require a special accommodation (e.g. interpreter for deaf and hard of hearing or for persons with limited English proficiency) please contact ekarpewicz@acdsinc.org or 410-222-3957 not later than 7 business days prior to the public meeting.

To discuss whether a specific activity may be eligible or to learn more about the application requirements, please contact Beth Brush at 410-222-3956 or e-mail ebrush@acdsinc.org. **Those submitting a new recommendation are strongly encouraged to contact us to discuss their proposal before submitting an application.**

Important: Before beginning the application, please review the Overview of Federal Requirements (Attachment II) and Agency Requirements (Attachment III).

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**ANNE ARUNDEL COUNTY
CAPITAL PROJECT GRANT
LFY 2022 APPLICATION**

Project Name: _____

Amount of Funds Requested: _____

Total Project Budget: _____

I. Application Information

Organization Name: _____

Address: _____

Telephone Number: _____ Fax Number: _____

Contact Person: _____ Title: _____

E-mail: _____

Federal ID Number: _____

DUNS Number: _____

Incorporation Date and State: _____

501(c)(3) Registration Date: _____

II. Executive Summary

In one page or less, provide a brief summary of your project. Please be sure to address the following items: the purpose of the project, how many people will be served, and how the funding will be used.

III. Description of Need

Describe how your project or program meets an unmet housing and community development need. Please provide census data, waiting list information, statistics and any other data that will help document the need for the activity you are recommending.

IV. Project Beneficiaries

1. How many people will directly benefit from this Project? _____

Of those, how many are low and moderate income? _____

What percentage of total beneficiaries are low and moderate income? _____

2. How will you document participant(s) income (if required)?

3. Please identify the target population that this project will serve, if applicable.

- Persons who are homeless
- Persons with physical disabilities
- Persons with mental illness
- Persons with HIV/AIDS
- Elderly persons
- At-risk children and youth
- Other (please specify) _____

V. Project Goals

Using the format below, please outline the project's **goal**, the **strategy** you will utilize to meet the goal, and the **outputs** you will achieve, and how these **outputs** and **outcomes** will be measured.

GOAL: What is the goal of your program or activity? *(Example: Maintain and expand the existing supply for affordable rental housing.)*

STRATEGY: What strategy are you implementing to meet the desired goal? *(Example: Provide financing and technical assistance to rehabilitate large multifamily affordable rental housing projects.)*

OUTPUTS: Using this strategy, how many outputs or units will be served? *(Example: Develop 82 affordable rent units through acquisition and rehabilitation of an existing complex.)*

OUTCOMES: What are the program outcomes desired to achieve or long term indicators that the organization is achieving success? *(Example: 82 low income families will have permanent, affordable housing.)*

MEASUREMENT: How will you measure the outcomes? *(Example: Collection of household and income data, leasing data. 25 year affordability period.)*

VI. Sponsors

1. Describe the capacity and experience of the project sponsor/owner and/or development team. Include similar past projects, staff resumes, financial statements for the past three years, and references.
2. Describe your organization's most recent key accomplishments.

VII. Property Information

1. Where is the project located or to be located? (If the project is to be located at a specific location, please give the address.)
2. Please describe the current use of the proposed location for the project.
3. Is there another project providing the same service in the same service area?
 Yes No

If yes, please explain why both projects are needed in order to meet a need.

4. If the proposed project is for a specific location, do you have site control (deed, contract of sale)
 Yes No

If no, please describe plans for obtaining site control with an estimated date for when you plan to have site control.

5. If the proposed project is for a specific location, what is the current zoning for the site?

6. Demonstrate how the proposed project is in compliance with local zoning codes and land use designations or describe any zoning or land use challenges currently being reviewed that may affect the project.

7. Have you received financing from ACDS for this project or site? Does ACDS currently have a lien on the property?

 Yes No

8. Are you current or in good standing with your loan with ACDS?

VIII. Project Information

1. Describe the proposed project and how the funds you are requesting will be used. *(If the project involves acquisition, rehabilitation, or construction please include the type of development, the proposed structure(s), the layout of the structure, amenities, and access to public utilities. If a housing project, please describe the number and size of bedrooms/units, staffing, and services that will be provided on- and off-site to residents.)*

2. Once completed, describe how the property or project will be maintained and managed (include an estimated operating budget and how those costs will be covered).

3. Please give a time line for completing the proposed project including all major milestones.

IX. Project Budget

Complete the detailed budget below which specifically outlines the sources and uses of all project funds, and how the funds will be used to cover total project costs. Please add to the spreadsheet as necessary.

Sources and Uses

Uses: List all uses of funds for the Project such as acquisition, design, rehabilitation, etc.

	Uses	Dollar Amount
1.		
2.		
3.		
4.		
5.		
6.		
7.		
	Total Uses/Total Project Cost	\$0.00

Sources: List all uses of funds for the Project

1.	Request from ACDS	
2.		
3.		
	Total Sources for the Project	\$0.00

Uses for Funds Requested from ACDS: List all specific items from the Project Budget being requested from ACDS

1.		
2.		
3.		
4.		
	Total Sources for Project	\$0.00

XI. Leveraging

1. Have you applied or do you intend to apply for funding from other sources for this project?

Yes No

If no, why not?

If yes, where have you applied? (If approved, please provide a copy of the commitment letter.)

Approved Pending Denied

Source:

Contact Person:

Approved Pending Denied

Source:

Contact Person:

Approved Pending Denied

Source:

Contact Person:

XII. Fair Housing (for Housing Related Projects Only)

As a recipient of federal funds being administered by Anne Arundel County, all subrecipients sponsoring housing related projects are required to promote and affirmatively market your services to ensure fair housing choice for all persons, regardless of race, color, religion, sex, familial status, disability and national origin. While exceptions may exist for programs tailored to a specific special needs clientele, all housing related public services required to comply with the federal Fair Housing Act.

Describe how the organization requesting funding will work to affirmatively further fair housing through the housing project and delivery of housing units.

Applications for affordable rental housing in areas that have been traditionally less affordable and where strong opportunities for quality education, public transportation, employment and enjoying a safe community exist are encouraged. Describe the degree to which the requested Project may meet this preference.

XIII. Applicant Certification

"I certify that I have reviewed this application and that, to the best of my knowledge and belief, all of the information provided in this application is true. By signing this application, I understand that ACDS may take photographs of the project or activity described in this application and I further acknowledge that ACDS owns all rights to the photographs and may use these photographs for advertising or promotional purposes."

Signature of Authorized Representative

Date

Print Name

Title

ACTIVITY SELECTION GUIDELINES

- The proposed program or project must be an eligible activity based on Federal Guidelines.
- The proposed program or project must meet one of the goals and strategies described in the County's Consolidated Plan, as further detailed in Exhibit IV.
- Priority will be given to projects and programs which address the **priorities and guiding principles outlined in the County's Consolidated Plan:**

Affordable Housing

The County will make the creation and stabilization/preservation of affordable housing, as well as related services, its top housing and community development priority. Affordable housing that meets the specific needs of homeowners, renters, homeless and special needs populations will be given preference for funding.

Communities of Opportunity

To the extent possible, priority will be given to projects and programs creating new affordable housing units and building low income households ability to secure affordable housing in Communities of Opportunity (COOs). COOs are areas that have no or low concentrations of low and moderate income households, and that rank high on indices of quality of life. Generally, these are areas where there is a lack of both affordable rental and affordable homeownership units and a relatively lower number of Non-White and Hispanic residents.

Neighborhood Revitalization Areas

Revitalization efforts and public service dollars (operating funds) will be prioritized to three main neighborhood revitalization areas, which are the **Severn, Brooklyn Park and Glen Burnie** communities. These areas have their own unique assets and are targeted by the County for place based community development initiatives across a range of disciplines. At the same time, these areas contain a higher concentration of low and moderate income households, older – yet affordable – housing stock in need of updates, repairs, and other needs compared to the County as a whole. These communities have approved Sustainable Community Initiative (SCI) designations from the State of Maryland and are targeted for revitalization programs. The County's SCI planning process involved thorough stakeholder engagement processes and needs assessments that resulted in an SCI Action Plan for each area.

- The recommended activities must provide maximum public benefits relative to cost.
- The recommendation should define the outcomes the activity will produce and how those outcomes will be measured.

- The recommended activity must not duplicate services available from the County or services being provided by another organization serving the same service area/population as the proposed activity.
- All activities should leverage other funding sources to the greatest extent possible, demonstrating cost sharing opportunities and in-kind contributions.

OVERVIEW OF FEDERAL GUIDELINES

CDBG PROGRAM

In order to qualify for federal CDBG funds, public service activities must meet the *Low and Moderate Income Benefit* National Objective, as described below.

Low and Moderate Income (LMI) Benefit – In order to qualify as meeting this objective an activity must benefit Low and Moderate Income persons (LMI persons). This is accomplished by serving persons whose households earn 80 percent of area median income (AMI) and below (see chart below as an example, but please note these income limits will be updated in the next year), or by serving persons presumed to be Low and Moderate Income such as those with special needs, persons with disabilities, homeless persons and the elderly. Additionally, in order to meet the criteria of LMI benefit, a project must serve a minimum of 51 percent low and moderate income persons OR the project must be located in an area predominantly inhabited by LMI residents. However, activities which serve more than the required LMI persons are reviewed more favorably since they are serving more persons with limited incomes than what is required by the federal regulations.

Household Size	Income Limit 80% of Area Median Income (as of July 1, 2020)
1	\$54,950
2	\$62,800
3	\$70,650
4	\$78,500
5	\$84,800
6	\$91,100
7	\$97,350
8	\$103,650

* Issued by HUD for the Baltimore Metropolitan Area and adopted by ACDS and its Subrecipients; effective June 28, 2020.

Slums and Blight

For an activity to meet this objective, it must be designed to prevent or eliminate slum and blight conditions. If proposing an activity which your organization believes to meet this objective, contact the ACDS staff to provide technical assistance to determine if the activity meets the federal definition of slums and blight.

Eligible Capital Activities

In addition to meeting a national objective, the proposed project must be an eligible CDBG activity. These activities include, but are not limited to:

- Acquisition and/or rehabilitation of real property, which is:

EXHIBIT II

- (1) blighted or deteriorated;
 - (2) appropriate for rehabilitation or conservation;
 - (3) appropriate for historic preservation, urban beautification, open spaces and the provision of recreational opportunities;
 - (4) needed for the provision of eligible public works, facilities and improvements;
 - (5) appropriate for the development of housing; or
 - (6) needed for other public purposes.
- Acquisition, construction, reconstruction, or installation of public improvements or facilities, such as:
 - (1) shelters for the homeless;
 - (2) water and sewer facilities;
 - (3) flood and drainage improvements;
 - (4) community, senior and health centers; or
 - (5) parking, streets, curbs, gutters and sidewalks, parks, and playgrounds.
 - Clearances, demolition, and removal of buildings.
 - Removal of architectural barriers to the handicapped or elderly.
 - Acquisition, construction and reconstruction of privately owned utilities necessary for neighborhood revitalization and to prepare sites for the construction of sale or rental housing.
 - Rehabilitation of public housing and improvements of other publicly owned residential buildings.
 - Rehabilitation of historic properties.
 - Homeownership assistance to income eligible homebuyers.

Ineligible Activities

The following activities are ineligible for assistance through the CDBG program:

- Construction of, or improvements to, general government buildings and schools.
- Routine operation, maintenance, and repair of public facilities.

HOME Program

The HOME Program was created to provide decent affordable housing to low income households. The following activities are eligible for HOME funds:

EXHIBIT II

- Rehabilitation and reconstruction of owner-occupied housing.
- Acquisition, rehabilitation, or construction of affordable housing for homebuyers.
- Acquisition, rehabilitation, or construction of affordable housing for renters.
- Financial assistance for rent and security deposits for low income tenants who have special needs, as defined in the County's Consolidated Plan.

AGENCY REQUIREMENTS

All agencies applying for funding must meet the following requirements:

Personnel

The agency must provide adequate administration of the program to ensure completion of the project. If the project is accepted for funding, the agency may be required to provide a copy of its Personnel Policies and Drug-Free Workplace Policy.

Non-Discrimination

Each agency receiving funds from the County is required to assure that it will conduct its business in compliance with the non-discrimination requirements of the County, State and Federal governments, as applicable. Equal Opportunity in Employment policies will be required.

Accounting

Each agency shall maintain accounting records which are in accordance with general accepted accounting principles and auditing practices, such as described in 2 CFR Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards as applicable.

Audits and Financial Reports

An agency must provide a copy of its most recent Independent Audit and Management letters for the past three years. Non-federal entities that expend \$750,000 or more in a year in federal awards shall have a single or program-specific audit conducted for that year. Non-federal entities that expend less than \$750,000 a year in federal awards must submit a financial statement and other support documents to show how the CDBG funds were utilized. Local governments and nonprofit agencies are required to comply with 2 CFR Part 200, Subpart F.

Insurance

Contractor Insurance

The Grantee shall ensure that the Contractor purchases and maintains (or cause to be purchased and maintained) insurance at the following insurance coverage during construction:

- (1) Worker's compensation statutory benefits as required by the laws of the State of Maryland and employee's liability coverage with limits of at least \$100,000 each accident, \$100,000 employee disease, and \$500,000 disease policy limits;
- (2) Automobile liability insurance with at least \$1,000,000 combined single limit coverage to include owned, non-owned and hired automobiles; and
- (3) Commercial general liability with minimum limits of coverage at \$1,000,000 Each Occurrence (Bodily Injury or Property Damage), \$2,000,000 General Aggregate that applies on a per project basis, \$2,000,000 Products/Completed Operations Aggregate and \$1,000,000 Per Person or Organization (Personal and Advertising Injury).

Grantee Insurance

The Grantee shall carry sufficient insurance coverage to protect grant asset from loss due to theft, fraud, and/or undue physical damage at the following insurance coverage:

- (1) Commercial general liability with minimum limits of coverage at \$1,000,000 Each Occurrence (Bodily Injury or Property Damage), \$2,000,000 General Aggregate that applies on a per project basis, \$2,000,000 Products/Completed Operations Aggregate and \$1,000,000 Per Person or Organization (Personal and Advertising Injury);
- (2) Automobile liability insurance with at least \$1,000,000 combined single limit coverage to include owned, non-owned and hired automobiles;
- (3) Worker's compensation statutory benefits as required by the laws of the State of Maryland and employee's liability coverage with limits of at least \$100,000 each accident, \$100,000 employee disease, and \$500,000 disease policy limits;
- (4) Property/fire insurance on any building or structure that is to be improved utilizing VLT funds in an amount not less than the value of the improvements.

Prior to signing the agreement, the Grantee must furnish the Corporation with certificates evidencing the type, amount, class of operations and effective dates and dates of expiration of the insurance policies required. The insurance coverage certification shall include substantially the following statement, "The insurance covered by this certification shall not be canceled or materially altered, except after thirty (30) consecutive calendar days from when a written notice has been delivered to the Corporation whom shall be named as an additional insured in all insurance policies on a primary basis. In addition, the Corporation must be provided with an additional insured form number CG 20 10 11 85 or a relative equivalency for all liability policies, except for worker's compensation and automobile liability policies. Additional insured status to remain in effect for the term of the contract, including the warranty period.

Indemnification

All agreements will include an indemnification clause stating that the Grantee agrees to indemnify, defend, save and hold ACDS, its successors and/or assigns, harmless from any and all loss, liability, damage or claims of any nature whatsoever arising out of this Agreement.

Other Federal Requirements

An Agency may be responsible for complying with other Federal Requirements, depending on the size and scope of the proposed project. These requirements may include: Fair Housing and Equal Opportunity rules, Affirmative Marketing requirements, Handicapped Accessibility, Equal Opportunity Employment, Section 3 Economic Opportunities, Minority and Women Owned Business outreach, Labor requirements, Conflict of Interest, Debarred Contractors, Flood Insurance, Site and Neighborhood Standards, Lead Based Paint, Uniform Relocation Act, and Environmental Review

EXHIBIT IV

Note: As Anne Arundel County moves through the Consolidated Planning Process these goals and strategies will be updated to reflect the current needs of the County. Applicants are encouraged to participate in the development of the Consolidated Plan and will be notified as goals and strategies are established for the FY2021 –FY2025 Plan.

ANNE ARUNDEL COUNTY CONSOLIDATED PLAN GOALS: FY 2021 – FY 2025

HOMEOWNERSHIP HOUSING GOALS

Goal	Description	Geographic Area
<p>Increase Homeownership Opportunities</p>	<ul style="list-style-type: none"> • Prepare potential homebuyers for the financial responsibilities of purchasing a home, providing intensive individual budget and credit counseling, and group seminars on the home buying process. • Increase housing affordability for low to moderate income first time homebuyers through mortgage write-down, closing cost and down payment assistance. <p><i>Planned activities may include homeownership counseling and mortgage assistance. Programs will be affirmatively marketed to the County's protected classes through active outreach.</i></p>	<p>Countywide</p>
<p>Increase the Supply of Affordable Homeownership Housing</p>	<ul style="list-style-type: none"> • Increase the supply of quality affordable housing units through the acquisition and rehabilitation of existing housing in the County's Priority Revitalization Communities; and, through the acquisition of land and construction of new units for qualified households in Opportunity Areas. <p><i>Planned activities may include acquisition and rehabilitation of existing units; re-use of surplus properties; and new construction of units. Units will be affirmatively marketed to the County's protected classes through active outreach.</i></p>	<p>Priority Revitalization Communities Opportunity Areas</p>
<p>Improve the Quality of Existing Affordable Homeownership Housing</p>	<ul style="list-style-type: none"> • Improve the supply of existing housing units by providing low interest financial resources to low and moderate income County homeowners to make energy efficiency improvements, eliminate substandard housing conditions, and reduce maintenance costs, thereby allowing them to remain in their homes while improving the overall quality of the community and its housing stock. <p><i>Planned activities may include property rehabilitation; property repair; provision of financial counseling; and technical assistance. Rehabilitation activities will be marketed within the County's Priority Revitalization Communities and affirmatively marketed to the County's protected classes.</i></p>	<p>Priority Revitalization Communities</p>

EXHIBIT IV

<p>Improve accessibility of homeownership units</p>	<ul style="list-style-type: none"> Facilitate improvements through affordable financing and project management and promote activities that support the elderly and those with disabilities to remain in their homes. Examples include: <p><i>Planned activities may include Accessibility Modifications Program for Homeowners.</i></p>	<p>Countywide</p>
<p>Market affordable homeownership opportunities to protected classes within the County</p>	<ul style="list-style-type: none"> Direct mailings and email marketing Attendance at outreach events, festivals, community meetings informational sessions hosted by groups representing and/or serving the protected classes. 	<p>Countywide</p>

RENTAL HOUSING GOALS

Goal	Description	Geographic Area
<p>Increase the Supply of Affordable Rental Units</p>	<ul style="list-style-type: none"> Increase the supply of affordable rental housing by encouraging and facilitating construction by private developers of new affordable rental units, with priority given to family housing. <p><i>Planned activities may include providing funds for rental production and provision of PILOTs. Developers will be required to formulate and follow an affirmative marketing plan to target units to the County's protected classes.</i></p>	<p>Opportunity Areas</p>
<p>Improve and Preserve the Quality of Existing Affordable Rental Units</p>	<ul style="list-style-type: none"> Improve the quality and affordability of existing small scattered site rental units and large multifamily affordable rental housing communities by providing technical assistance and financing to property owners. <p><i>Planned activities may include providing funding on the rehabilitation of rental housing and the provision of PILOTs.</i></p>	<p>Priority Revitalization Communities</p>
<p>Create and Maintain Accessible Rental Housing Units</p>	<ul style="list-style-type: none"> Provide financing and project management to develop group homes and make accessibility modifications or other improvements to existing group homes and rental units serving persons with disabilities and older adults. <p><i>Planned activities may include providing Accessibility Modifications Program for Renters, Group Home Rehabilitation Program, and Group Home Acquisition/Rehabilitation Program, New group home development. Also, ensure a portion of units in large rental developments can serve persons with disabilities.</i></p>	<p>Countywide</p>
<p>Expand, Maintain and Create Affordable Rental Opportunities</p>	<ul style="list-style-type: none"> Support demand side subsidies and programs that allow low income families and persons with special needs to afford market rate rental units, with an emphasis on accessing units in communities of opportunity. <p><i>Planned activities may include Tenant Based Rental Assistance for low income families and individuals, persons with disabilities (mental, physical, intellectual, HIV/AIDS and substance abuse disorders). Explore higher rent payments for utilization in communities of opportunity</i></p>	<p>Countywide</p>

EXHIBIT IV

RENTAL HOUSING GOALS

Goal	Description	Geographic Area
Implement Support Services and Programs That Help Tenants Access and Retain Housing	<ul style="list-style-type: none"> Services may be geared to help homeless families and individuals, extremely low income families, persons with disabilities including mental illness and substance abuse, and returning citizens. <p><i>Services may include case management and housing location assistance, landlord outreach and mitigation to encourage acceptance of vouchers for hard to house clients and congregate services for older adults.</i></p>	Countywide
Market Affordable Rental Opportunities to Protected Classes Within the County	<ul style="list-style-type: none"> Ensure affordable rental units and TBRA assistance are affirmatively marketed throughout the County to the protected classes within the County and that rental units and programs are provided in adherence to the County fair housing laws. <p><i>Planned activities may include affirmative marketing requirements for subrecipients, fair housing training for property managers and tenant/landlord information and fair housing resource line.</i></p>	Countywide

ENDING HOMELESSNESS GOALS

Goal	Description	Geographic Area
Prevent Homelessness	<ul style="list-style-type: none"> Provide financial assistance and counseling to households who are at risk of losing their homes; provide financial assistance to households to obtain new housing if they can no longer stay where they currently reside. <p><i>Planned activities may include financial assistance to prevent eviction, including first month rent, security deposits, and utility payment and financial counseling, and referral services program.</i></p>	Countywide
Increase and Sustain Permanent Supportive Housing Opportunities for the Homeless	<ul style="list-style-type: none"> Maintain and expand the supply of permanent supportive housing options, rapid re-housing assistance, and necessary support available to homeless individuals and families to get them quickly re-housed; maintain and expand the supply of permanent supportive housing and related services for chronically homeless individuals. <p><i>Planned activities may include the development and expansion of tenant based rental assistance programs, rapid-rehousing programs, case management services and development of permanent supportive housing units.</i></p>	Countywide
Maintain and Enhance Emergency Shelter and Interim Housing Options	<ul style="list-style-type: none"> Maintain and enhance emergency shelters serving families, victims of domestic violence and individuals as a temporary and safe housing option with the purpose of those served becoming quickly re-housed and economically secure <p><i>Planned activities may include Maintenance and enhancement of existing shelters and operating support for emergency shelters and interim housing options.</i></p>	Countywide

EXHIBIT IV

ENDING HOMELESSNESS GOALS

Goal	Description	Geographic Area
Improve the Homelessness Response System	<ul style="list-style-type: none"> Expand the Coordinated Entry System to include a continuum of services and support, including diversion and prevention services, entry into shelters, and permanent housing. Offer a variety of supportive service to assist homeless individuals and families maintain their housing. Support and enhance the capacity for the community to end homelessness through data, coordination, and planning. <p><i>Planned activities may include operating support for day programs, case management, mental health programs, employment, education and training services, life skills and workplace training, child care programs, financial coaching, outreach programs, Homeless Management Information Systems (HMIS), coordinated entry and assessment, and planning activities.</i></p>	Countywide

SUSTAINABLE COMMUNITIES GOALS

Goal	Description	Geographic Area
Support Initiatives That Improve Quality of Life for Communities	<ul style="list-style-type: none"> Fund projects, facilities and programs that improve the quality of life for low and moderate income persons and households, with priority given to communities within the designated Neighborhood Revitalization Areas and Housing Commission managed communities. <p><i>Planned activities may include, community facilities, revitalization of blighted structure, projects and programs to support positive youth development, projects and programs to support older residents, and preservation of historic structures in minority communities.</i></p>	Countywide

ECONOMIC OPPORTUNITY GOALS

Goal	Description	Geographic Area
Promote Independence	<ul style="list-style-type: none"> Assist programs and services that help low and moderate income County residents achieve financial and economic independence through better access to employment opportunities and supports. <p><i>Planned activities may include, GED Prep and ESOL courses, workforce development support programs, transportation services and support, child care services, and day and vocational facilities for persons with special needs.</i></p>	Countywide

EXHIBIT IV

PROMOTE FAIR HOUSING GOALS

Goal	Description	Geographic Area
Implement the Local and Regional Fair Housing Action Plans	<ul style="list-style-type: none">Promote and further fair housing throughout the County and the region and improve access to housing opportunities for members of the protected classes. <p><i>Planned activities may include; support for fair housing testing and enforcement activities, fair housing outreach and education and support for a regional fair housing coordinator.</i></p>	Countywide